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IDAHO PUBLIC  
UTILITIES COMMISSION

**BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION**

**IN THE MATTER OF THE APPLICATION OF ) CASE NO. IPC-E-90-2**  
**IDAHO POWER COMPANY FOR AUTHORITY )**  
**TO RATEBASE THE INVESTMENT REQUIRED )**  
**FOR THE REBUILD OF THE SWAN FALLS )**  
**HYDROELECTRIC PROJECT. )**  

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**DIRECT TESTIMONY OF BILL EASTLAKE**  
**IDAHO PUBLIC UTILITIES COMMISSION**  
**NOVEMBER 9, 1990**

1 Q. Please state your name and business  
2 address for the record.

3 A. My name is Bill Eastlake. My business  
4 address is 472 W. Washington Street, Boise, Idaho.

5 Q. By whom are you employed and in what  
6 capacity?

7 A. I am employed by the Idaho Public  
8 Utilities Commission as an Economist.

9 Q. Please describe your educational  
10 background and work experience.

11 A. I received an H.A.B. (Honors Bachelor of  
12 Arts) with emphasis in classics and economics from  
13 Xavier University in 1965 and completed graduate  
14 course work and general examinations in the Ph.D.  
15 program in economics at Ohio State University in 1969.

16 I taught undergraduate economics  
17 full-time at Boise State University from 1969 through  
18 1976, with two years on leave as a Fulbright Exchange  
19 Professor at Cuttington College, Liberia, West Africa.  
20 I have also taught part-time at Boise State University,  
21 College of Idaho, and Ohio State University.

22 I was a part-time Taxpayer Service  
23 Representative for the Internal Revenue Service during  
24 1977 and 1978. In 1978, I took a position with the  
25 Idaho Office of Energy as an energy economist, with

1 responsibility for energy conservation planning and  
2 then for economic feasibility analysis of geothermal  
3 and other alternative energy proposals. When the  
4 office became a division of the Idaho Department of  
5 Water Resources in 1981, I became responsible for the  
6 Idaho Water Resource Board's financial programs, loans  
7 and grants as well as industrial revenue bonds for  
8 water projects. With the demise of the bond program,  
9 I assumed responsibility for the design and imple-  
10 mentation of a statewide energy conservation loan  
11 program. In addition, I provided economic analysis in  
12 support of policy decisions concerning water rights,  
13 water planning, and agricultural water uses.

14 Q. What is the purpose of your testimony?

15 A. To suggest policy considerations relating  
16 to the use of hydroelectric power from an existing dam  
17 like Swan Falls for the Commission to use in reaching  
18 a decision in this case.

19 Q. What is the importance of these policy  
20 issues?

21 A. They provide a broader environment in  
22 which decisions are made about how much hydroelectric  
23 generation is to be procured and at what cost. The  
24 main point is that the decision to provide even pre-  
25 liminary approval for construction (or a certificate

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of convenience and necessity) for the Swan Falls project is not as simple as merely asking whether its projected cost is greater or less than the published avoided cost.

Q. Why do you say that?

A. Ratepayers are not buying a simple undifferentiated product (electrical generation), the sort of purchase where the product is so standard, the only important factor in the purchase decision is price.

There are subsidiary considerations that are important to the decision as to whether the resources available from the Swan Falls project are preferable to other possible resources. How the projected cost of power from these resources compares to the cost of other potential resources is indeed important, but is not the sole decision factor. Some discretion must be allowed the Commission to consider other factors in making its decision, except in the case where the cost of the proposed resource is radically different from that of competing resources.

Q. Are projected costs from these plants significantly different from avoided cost rates?

A. No, they appear to be approximately the same.

1                   Even when adjustments are made to put  
2                   avoided costs in the same 50 year time frame, the Swan  
3                   Falls project actually comes in slightly below avoided  
4                   cost. Mr. Faull's testimony provides more insight  
5                   into the specific relationship between the projected  
6                   cost of electricity from this plant and the newly  
7                   published avoided cost rates. When the difference is  
8                   small, as it is here, there are other factors that  
9                   should enter into the decision process.

10                  Q.    What are some of these other factors  
11                  which should allow the Commission some discretion.

12                  A.    There are several. Historical experience  
13                  with prior hydroelectric installations has some rele-  
14                  vance. The probable future course of environmental  
15                  constraints through federal legislation is important.  
16                  The policy stance of the State of Idaho as evidenced  
17                  in prior energy and water matters is also important.

18                  Q.    Is hydroelectric power the state's most  
19                  important native energy resource?

20                  A.    In the past Idaho relied solely on hydro-  
21                  electric power for its electric energy needs. As the  
22                  state has grown there has been the need to supplement  
23                  hydro with some thermal generation located outside the  
24                  state. But it remains the fact that Idaho's hydro-  
25                  electric base is what has allowed power rates to

1 remain at or near the lowest in the country. Making  
2 optimum use of that hydro, which is essentially  
3 Idaho's only significant energy resource, remains a  
4 sensible policy to protect the legacy of past low  
5 rates.

6 Where possible it makes sense to keep  
7 local control of that resource, so that the real bene-  
8 fits of low cost hydropower are reaped by utilities  
9 and ratepayers in Idaho rather than out-of-state.

10 Q. What has been the relevant policy stance  
11 of the State with respect to the sort of hydro projects  
12 proposed here?

13 A. The most comprehensive policy statement  
14 in this regard comes from the Idaho State Energy Plan,  
15 a study commissioned by the Governor in 1980. The  
16 Idaho Energy Resource Policy Board, a diverse group of  
17 fifteen persons representing a cross-section of inter-  
18 ests within the state, heard testimony from various  
19 energy experts and held public hearings over an  
20 eighteen month period. The Energy Plan, which came  
21 out in February of 1982, was an outline of how the  
22 state could assist in supplying adequate energy for  
23 the future.

24 Q. What sorts of policy direction were  
25 contained in this plan?

1           A.    The plan stated generally that there was  
2           to be a high priority placed on conservation and  
3           renewables, with an emphasis on improving existing  
4           resources.

5                         With respect to renewables, it stated  
6           that "the state should give a high priority to hydro-  
7           electric projects, in particular the upgrading of  
8           current facilities within the state."

9                         In its formal policy implementation  
10          guidelines, the plan stated that "priority should be  
11          given to the review of sites and approval of projects  
12          related to hydroelectric generation and existing  
13          hydroelectric upgrades."

14                        In the section on hydro, the plan notes  
15          the presence of many non-power dams with the capa-  
16          bility to accept generation equipment and some  
17          existing power projects which can provide increased  
18          capacity through upgrading of generation facilities.  
19          The plan even has a range of anticipated costs, from  
20          50 mills in 1985 to 75-100 mills in 2000, which seems  
21          commensurate with the projected costs contained in the  
22          company's applications.

23                        Q.    Does this Plan have force of law?

24                        A.    No.   The only purpose of citing it here  
25          is to indicate that the upgrades proposed by the

1 company seem quite consistent with the policy guidance  
2 provided on this issue by a formal board convened to  
3 look to Idaho's energy future.

4 Simply put, the Resource Policy Board  
5 recognized that hydro has been very good for the state  
6 and recommended continuing to exploit that known  
7 resource where possible.

8 While it recognized the potential for  
9 some new small hydro development (and, in retrospect,  
10 understated the difficulty of getting new projects  
11 permitted) the Board rather clearly indicated a pre-  
12 ference for getting more of the hydropower potential  
13 available at existing dams.

14 The proposed project, since it makes use  
15 of an existing dam with generation facilities, is  
16 aligned with that preference.

17 Q. What was the reason the Board seemed to  
18 prefer hydro from existing structures?

19 A. From my recollection of staff work (as  
20 an employee of the Energy Bureau of the Idaho  
21 Department of Water Resources) for the Board, there  
22 was reason to believe that power from existing dams  
23 would be less costly than that from new dams. These  
24 were large old infrastructure projects that would have  
25 been inordinately expensive to replicate in current



1 dollars. With the water diversion works already in  
2 place the only cost was the additional cost of adding  
3 generation.

4 Q. Does the same reason to prefer old hydro  
5 still hold today?

6 A. I believe the rationale for preferring  
7 existing sites would be somewhat different, but the  
8 preference would remain.

9 Q. Why would the rationale be different?

10 A. The rationale would still emphasize the  
11 lower cost to be expected from upgrading of existing  
12 facilities, but it would not be based so much on an  
13 expected difference in the physical cost of construc-  
14 tion and equipment. The lower cost expectations would  
15 today probably focus more on the lack of institutional  
16 barriers that face an already existing dam. New dams  
17 and diversions face extraordinary obstacles in the way  
18 of permitting requirements, especially environmental  
19 considerations.

20 The Board's initial deliberations took  
21 place in an era when it appeared that there were lots  
22 of viable small hydro projects available. As time has  
23 passed there has been an increase in the number of  
24 regulations and in the stringency with which they are  
25 enforced. What looked like a flood of easily available

1 small hydro has become more of a trickle as one after  
2 another has failed to clear the institutional obstacles  
3 associated with permitting.

4 Q. Does the current legislative climate  
5 seem likely to become less restrictive?

6 A. Just the opposite. Growing concern for  
7 endangered species, recreational, and fish and wildlife  
8 values associated with the use of the water resource  
9 by hydroelectric projects makes it ever more difficult  
10 for a new project to be approved. Though in some cases  
11 mitigation is now being required of older projects  
12 permitted in an era when there was less concern for  
13 these values, in any case the environmental obstacles  
14 facing upgrade of existing facilities are substantially  
15 less than that facing a new project. These trends  
16 translate into lower projected costs for pre-existing  
17 projects, or the absolute inability to even get a new  
18 project permitted.

19 Q. How is hydropower considered in the  
20 State Water Plan?

21 A. The State Water Plan was created in 1976  
22 to help formulate and implement the optimum develop-  
23 ment of water resources in the public interest.  
24 Adopted by the Idaho Water Resource Board, it is  
25 periodically updated and reviewed by the Legislature.

1 The first State Water Plan was in 1976, with revisions  
2 in 1982 and 1986. The Plan was altered in its most  
3 recent revision to account for changes needed to  
4 reconcile it with the agreement entered into between  
5 the State and Idaho Power Company concerning water  
6 rights at Swan Falls Dam.

7 Policy 1C of the Water Plan lists various  
8 non-consumptive uses of water considered to be "bene-  
9 ficial uses" of water recognized under Idaho law.  
10 More specifically, Policy 5E recognizes hydro genera-  
11 tion as beneficial and acknowledges a public interest  
12 in maintaining minimum river flows at Swan Falls.  
13 This is a striking change from the earlier narrow  
14 conception of "beneficial use" which emphasized  
15 removal of water from the river, usually for  
16 irrigation.

17 Policy 5A actually raised the minimum  
18 flows to 3900 cfs (April-October) and 5600 cfs  
19 (November-March) at the Murphy gauge in recognition  
20 of the importance of those flows to hydrogeneration.  
21 Amounts between those flows and the 8400 cfs originally  
22 claimed by Idaho Power are now held in trust by the  
23 state for allocation according to the more extensive  
24 set of public interest criteria set out by revision to  
25 the *Idaho Code*, partly in recognition of the fact that

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hydrogeneration was a valuable use of water, foregone by its withdrawal from the river for other purposes.

Q. Is there anything about the existing structure of water rights that appears to favor the use of pre-existing facilities for hydrogeneration?

A. The whole Swan Falls controversy arose because a group of individuals sued Idaho Power to force the company to assert its water right for power generation vis-a-vis the claims of irrigators. Though this is neither the time nor the place to revisit that controversy, with existing dams there is already a water right in place, with particular rights and responsibilities. New hydropower facilities face a more stringent set of requirements and a general climate in which most of the available water is already allocated.

New facilities bear the burden of proof that their use of water, in this case for the purpose of hydroelectric generation, will create no adverse impact on prior appropriators of water. That burden, of proving that new uses of water are in the public interest, of adhering to the expanded set of criteria established in *Idaho Code* Section 42-203C to implement the Swan Falls Agreement, creates a formidable and costly process for new hydro developers.

1 Q. Has the Idaho Legislature recognized the  
2 value of protecting existing hydropower generation  
3 through its resolution of the Swan Falls controversy?  
4 A. Yes, and there are a variety of sources  
5 from which to quote their obvious desire to protect a  
6 valuable hydro resource in existing dams. In the  
7 formal Framework Agreement signed before negotiations  
8 resulted in the final agreement, there is a statement  
9 that non-irrigation season flows are of critical  
10 importance to prevent the loss of Idaho's low cost  
11 hydropower base. In light of this statement the  
12 agreement called for a seasonally-differentiated  
13 minimum flow, with 5600 cfs in this critical non-  
14 irrigation season and 3900 cfs during the irrigation  
15 season. And as part of the new public interest  
16 criteria specified in the agreement, there is obvious  
17 intent to prevent significant reduction of water  
18 available to holders of water rights used for power  
19 production.  
20 Q. Idaho Power has asserted that part of  
21 the reason to accept its planned Swan Falls Project is  
22 the need to protect an existing water right. Do you  
23 find that contention persuasive?  
24 A. Yes, I do. The Swan Falls controversy  
25 resulted in recognition of the fact that water in

1 Idaho is valuable for power production, not just for  
2 irrigated agriculture.

3 Q. In general terms, is there a way to put  
4 a value on that water right, to provide an indication  
5 of the value of hydropower which would be lost if  
6 Idaho Power did not rebuild and forfeited its existing  
7 water right at Swan Falls through non-use?

8 A. Arriving at a specific valuation is a  
9 somewhat contentious issue due to disagreements over  
10 exactly how to quantify the right in cfs and over the  
11 conversion of this cfs figure to kwh and then to value  
12 in dollars.

13 However, I believe a rough estimate can  
14 be arrived at by taking the 5600 cfs mentioned above  
15 as "critical" to preserving our hydro base. Published  
16 data done by agricultural economists at the University  
17 of Idaho and Washington State University contains an  
18 acceptable figure of 520 kwh/acre foot as the loss of  
19 generation at Swan Falls and downstream through Hells  
20 Canyon if an acre foot of water is removed above Swan  
21 Falls Dam.

22 Converting the 5600 cfs to acre feet and  
23 multiplying to get the loss of generation gives a  
24 figure of just over 2 million kwh. Valuing those kwh  
25

1 at a current avoided cost figure of roughly 5 cents/  
2 kwh yields about \$105 million dollars annually.

3 Even valuing this lost generation at a  
4 much lower variable cost of 1.5 cents/kwh yields about  
5 \$31 million annually. That number is of course just  
6 the first year's loss. Losing that water permanently  
7 generates losses whose value would rise with the  
8 increasing cost of alternative power generation.

9 Q. What has been the stance of prior Com-  
10 missions in their deliberations concerning certificates  
11 of public convenience and necessity for other hydro-  
12 electric projects contemplated by the Company?

13 A. Several cases seem to give evidence of a  
14 general leaning toward hydroelectric projects as being  
15 in the public interest.

16 In U-1006-70, a request for a rate in-  
17 crease in anticipation of the Company's participation  
18 in the Jim Bridger Plant, in Order No. 10049, there is  
19 notation that "... it is evident that the power gen-  
20 erated by hydropower projects will become increasingly  
21 more valuable." The quotation is vis-a-vis the  
22 proposed steam generation plant but nevertheless  
23 indicates a belief that hydropower seems to improve  
24 with age.

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1 In U-1006-107, requesting a certificate  
2 of convenience for a new powerhouse at American Falls  
3 in connection with rebuild of the dam, the Commission  
4 used Order No. 12631 to summarily approve this pro-  
5 posed plant that "will permit greater utilization of  
6 waters being released" to meet existing and future  
7 loads.

8 In U-1006-154, issuing a preliminary  
9 certificate for the addition of generation to the  
10 existing Cascade Dam, the Commission noted in Order  
11 No. 15296 that after installation the economics of  
12 hydroelectricity generally improve significantly in  
13 comparison with thermal and that the environmental  
14 impact will likely be very slight since the proposed  
15 development will merely replace an existing structure.

16 Q. Was the decision to grant or refuse a  
17 certificate to any of these proposed facilities a  
18 simple one of comparing the proposed cost to the cost  
19 of alternative resources?

20 A. No. The Commission is charged with  
21 considering the need for additional power to serve the  
22 utility's load and with the cost of alternative means  
23 of serving such need.

24 In U-1006-136, requesting a certificate  
25 for South Fork of the Payette projects which were



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ultimately turned down, in Order No. 15580 the Commission noted the "process necessarily required the weighing and balancing of numerous (and often competing) considerations, many of which cannot be quantified." In other words, it took judgment, not mere following of a rule.

In U-1006-154, the order cited above, there was explicit recognition that thermal generation would cost approximately the same per installed KW as the proposed hydro project, but that consideration of issues beyond first cost of construction were more important in determining what was the best resource decision.

Q. Does this conclude your testimony?

A. Yes, it does.

**CERTIFICATE OF SERVICE**

I HEREBY CERTIFY THAT I HAVE THIS 9TH DAY OF NOVEMBER, 1990, SERVED THE FOREGOING **DIRECT TESTIMONY OF BILL EASTLAKE**, CASE NO. IPC-E-90-2, ON ALL PARTIES OF RECORD BY MAILING A COPY THEREOF, POSTAGE PREPAID, TO THE FOLLOWING:

LARRY D. RIPLEY, ESQ.  
IDAHO POWER COMPANY  
P. O. BOX 70  
BOISE, ID 83707

STEVEN L. HERNDON  
IDAHO POWER COMPANY  
P. O. BOX 70  
BOISE, ID 83707

AFTON ENERGY, INC.  
C/O OWEN H. ORNDORFF  
ORNDORFF & PETERSON  
SUITE 230  
1087 W. RIVER STREET  
BOISE, ID 83702


JAMES N. ROETHE  
PILLSBURY MADISON & SUTRO  
P. O. BOX 7880  
SAN FRANCISCO, CA 94120

GRANT E. TANNER, ESQ.  
DAVIS WRIGHT TREMAINE  
SUITE 2300  
1300 S.W. FIFTH AVENUE  
PORTLAND, OR 97201

PETER J. RICHARDSON, ESQ.  
DAVIS WRIGHT TREMAINE  
400 JEFFERSON PLACE  
350 N. NINTH STREET  
BOISE, ID 83702

HAROLD C. MILES, CHAIRMAN  
IDAHO CONSUMER AFFAIRS, INC  
316 FIFTEENTH AVENUE SOUTH  
NAMPA, ID 83651

R. MICHAEL SOUTHCOMBE  
CLEMONS COSHO & HUMPHREY  
815 W. WASHINGTON STREET  
BOISE, ID 83702

  
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SECRETARY