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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION) CASE NO. AVU-E-10-01
OF AVISTA CORPORATION FOR THE) CASE NO. AVU-G-10-01
AUTHORITY TO INCREASE ITS RATES)
AND CHARGES FOR ELECTRIC AND)
NATURAL GAS SERVICE TO ELECTRIC AND) DIRECT TESTIMONY
NATURAL GAS CUSTOMERS IN THE STATE) OF
OF IDAHO) MARK THIES
)

FOR AVISTA CORPORATION

(ELECTRIC AND NATURAL GAS)

1 I. INTRODUCTION

2 Q. Please state your name, business address, and
3 present position with Avista Corp.

4 A. My name is Mark Thies. My business address is
5 1411 East Mission Avenue, Spokane, Washington. I am
6 employed by Avista Corporation as Senior Vice President and
7 Chief Financial Officer.

8 Q. Would you please describe your education and
9 business experience?

10 A. I received a Bachelor of Arts degree with majors
11 in Accounting and Business Administration from Saint
12 Ambrose College in Davenport, Iowa, and became a Certified
13 Public Accountant in 1987. I have extensive experience in
14 finance, risk management, accounting and administration
15 within the utility sector, primarily in the Midwest.

16 I joined Avista in September of 2008 as Senior Vice
17 President and Chief Financial Officer (CFO). Prior to
18 joining Avista, I was Executive Vice President and CFO for
19 Black Hills Corporation, a diversified energy company,
20 providing regulated electric and natural gas service to
21 areas of South Dakota, Wyoming and Montana. I joined Black
22 Hills Corporation in 1997 upon leaving InterCoast Energy
23 Company in Des Moines, Iowa, where I was the manager of
24 accounting. Previous to that I was a senior auditor for
25 Arthur Anderson & Co. in Chicago, Illinois.

Thies, Di 1
Avista Corporation

1 **Q. What is the scope of your testimony in this**
2 **proceeding?**

3 A. I will provide a financial overview of the
4 Company and will explain the overall rate of return
5 proposed by the Company in this filing for its electric and
6 natural gas operations. The proposed rate of return is
7 derived from Avista's long-term cost of debt, and common
8 equity, weighted in proportion to the proposed capital
9 structure.

10 I will address the proposed capital structure, as well
11 as the proposed cost of debt and equity in this filing.
12 Dr. Avera, on behalf of the Company, will provide
13 additional testimony related to the appropriate return on
14 equity for Avista, based on the specific circumstances of
15 the Company, together with the current state of the
16 financial markets.

17 In brief, I will provide information that shows:

- 18 • Avista's plans call for significant capital
19 expenditure requirements for the utility over the
20 next two years to assure reliability in serving
21 our customers and meeting customer growth.
22 Capital expenditures of approximately \$420
23 million¹ are planned for 2010-2011 for customer
24 growth, investment in generation upgrades,

¹This does not include investment in "Smart Grid" projects. Avista was awarded matching grants from the U.S. Department of Energy for two "Smart Grid" projects. One project will upgrade portions of the utility's electric distribution system to smart grid standards in Spokane, Washington, and the other project is a demonstration project in Pullman, Washington that involves automation of many parts of the electric distribution system using advanced metering, enhanced utility communication and other elements of smart grid technologies.

1 transmission and distribution facilities for the
2 electric utility business as well as necessary
3 maintenance and replacements of our natural gas
4 utility systems. Capital expenditures of
5 approximately \$1.2 billion are planned for the
6 five year period ending December 31, 2014.
7 Avista needs adequate cash flow from operations
8 to fund these requirements, together with access
9 to capital from external sources under reasonable
10 terms.
11

- 12 • Avista's corporate credit rating from Standard &
13 Poor's (S&P) is currently BBB- and Baa3 from
14 Moody's Investors Service (Moody's). Avista must
15 operate at a level that will support a strong
16 investment grade corporate credit rating, meaning
17 "BBB" or "BBB+", in order to access capital
18 markets at reasonable rates, which will decrease
19 long-term borrowing costs to customers. Avista
20 has been placed on "positive" outlook by both S&P
21 and Moody's, which may result in an upgrade as
22 early as August 2010. The regulatory environment
23 will be taken into consideration by the rating
24 agencies when reviewing Avista for a possible
25 upgrade. Maintaining solid credit metrics and
26 credit ratings will also help support a stock
27 price necessary to issue equity to fund capital
28 requirements.
29
- 30 • The Company has proposed an overall rate of
31 return of 8.55%, including a 50% equity ratio and
32 a 10.9% return on equity. Our cost of debt is
33 6.20%. We believe the 10.9% provides a
34 reasonable balance of the competing objectives of
35 continuing to improve our financial health, and
36 the impacts that increased rates have on our
37 customers.
38

39 The Company's initiatives to carefully manage its
40 operating costs and capital expenditures are an important
41 part of improving performance, but are not sufficient
42 without revenues from the general rate request for our
43 electric and natural gas businesses in these cases.
44 Certainty of cash flows from operations can only be

1 achieved with the continuing support of regulators in
2 allowing the timely recovery of costs and the ability to
3 earn a fair return on investment.

4 **Q. Are you sponsoring any exhibits with your direct**
5 **testimony?**

6 A. Yes. I am sponsoring Exhibit No. 2, Schedules 1
7 and 2, which were prepared under my direction. Avista's
8 credit ratings by S&P and Moody's as summarized on schedule
9 1, and Avista's actual capital structure at December 31,
10 2009 and pro forma capital structure at December 31, 2010
11 are included on schedule 2, with supporting information on
12 pages 2 through 3.

13

14 A table of contents for my testimony is as follows:

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23		

24

25 **II. FINANCIAL OVERVIEW**

26 **Q. Please provide an overview of Avista's financial**
27 **situation.**

28 A. The Company has made solid progress in improving
29 its financial health in recent years, as demonstrated by

1 improved financial ratios. Avista has reduced investments
2 in unregulated subsidiaries and redeployed the majority of
3 the proceeds from the sales of the unregulated subsidiaries
4 to the Utility. The Company has been able to improve and
5 balance its debt and equity ratios by paying down debt,
6 issuing additional common stock, and through additional
7 retained earnings. Although we have made progress in
8 improving the Company's financial condition, we are still
9 not as strong as we need to be.

10 Avista's goal is to operate at a level that will
11 support a strong corporate credit rating of BBB / BBB+, and
12 move away from the bottom notch of the investment grade
13 rating scale. Operating at a higher rating will help
14 reduce long-term costs to customers. It will also reduce
15 collateral requirements and allow us to maintain access to
16 more counterparties for acquisition of natural gas and
17 electricity. We expect that a continued focus on the
18 regulated utility, conservative financing strategies
19 (including the issuance of common equity) and a supportive
20 regulatory environment will contribute to an overall
21 improved financial situation, that will allow us to move up
22 from the current BBB- rating.

23 Avista was placed on "positive" outlook by both S&P
24 and Moody's in August 2009, which indicates that continued
25 financial improvement and prudent financial management

1 could lead to an upgrade. This may not be achieved,
2 however, if there are significant drought conditions or
3 negative impacts to the company's hydro generating
4 facilities, if the company does not obtain adequate and
5 timely support for recovery of costs from state regulators,
6 if there are significant changes in wholesale energy
7 prices, or if the company's financial metrics otherwise
8 deteriorate.

9 **Q. What additional steps is the Company taking to**
10 **improve its financial health?**

11 A. We are working to assure we have adequate funds
12 for operations, capital expenditures and debt maturities.
13 We are maintaining a \$320 million line of credit and a \$75
14 million line of credit, which will both expire in April
15 2011, as well as an Accounts Receivable Sales program. We
16 plan to obtain a portion of our capital requirements
17 through equity issuance. We also maintain an ongoing
18 dialogue with the rating agencies regarding the measures
19 taken by the Company to improve our credit rating.

20 We have reduced our overall cost of debt from
21 approximately 6.9% in 2008 to 6.4% at December 31, 2009,
22 primarily by issuing \$250 million of secured debt at a
23 coupon of 5.125%.

24 We are operating the business efficiently to keep
25 costs as low as practicable for our customers, while at the

1 same time ensuring that our energy service is reliable, and
2 customers are satisfied. An efficient, well-run business
3 is not only important to our customers, but also to
4 investors. Additionally, the Company is working through
5 regulatory processes to recover our costs in a timely
6 manner so that earned returns are closer to those allowed
7 by regulators in each of the states we serve. This is one
8 of the key determinants from the rating agencies'
9 standpoint when they are reviewing our overall credit
10 ratings.

11 **Q. In addition to having credit ratings that will**
12 **allow Avista to attract debt capital under reasonable**
13 **terms, is it also necessary to attract capital from equity**
14 **investors?**

15 **A. It is absolutely essential. Avista has two**
16 **primary sources of external capital - debt and equity**
17 **investors. Avista currently has approximately \$2.3 billion**
18 **of debt and equity in place to serve its customers.**
19 **Approximately half of that investment is funded by debt**
20 **holders, and half is funded by equity investors. There**
21 **tends to be a lot of emphasis on maintaining credit metrics**
22 **and credit ratings that will provide access to debt capital**
23 **under reasonable terms, however, access to equity capital**
24 **is equally important. In fact, equity investors also focus**

1 on cash flows, capital structure and liquidity, as do debt
2 investors.

3 Additional equity capital generally comes in two forms
4 - retained earnings and new equity issuances. Retained
5 earnings represent the annual earnings (return on equity)
6 of the Company that is not paid out to investors in
7 dividends. The retained earnings are reinvested by the
8 Company in utility plant, and other capital requirements,
9 to serve customers, which avoids the need to issue new
10 debt. Occasionally it is necessary to issue new common
11 stock to maintain a balanced debt and equity capital
12 structure, which allows Avista access to both debt and
13 equity markets under reasonable terms, on a sustainable
14 basis. Because of the large capital requirements at
15 Avista, it is imperative that Avista have ready-access to
16 both the debt and equity markets at reasonable costs.

17 **Q. Are the debt and equity capital markets a**
18 **competitive market?**

19 A. Yes. Our ability to attract new capital,
20 especially equity capital, under reasonable terms is
21 dependent on our ability to offer a risk/reward opportunity
22 that is better than the equity investors' other
23 alternatives. We are competing with not only other
24 utilities, but businesses in other sectors of the economy.
25 Demand for the stock supports the stock price, which

1 provides the opportunity to issue additional stock under
2 reasonable terms to fund capital investment requirements.

3 To the extent that the equity investor holds a
4 diversified portfolio of companies that includes utilities
5 and other energy companies, we would be competing with
6 those companies to attract those equity dollars.

7 In the debt markets, utilities are the third largest
8 issuers, right behind governments and financial services.
9 Therefore, it is a very competitive market and the Company
10 must be able to attract debt investors as well as equity
11 investors.

12 **Q. What is Avista doing to attract equity**
13 **investment?**

14 A. Avista is carrying a capital structure that
15 provides the opportunity to have financial metrics that
16 offer a risk/reward proposition that is competitive and/or
17 attractive for equity holders.

18 We have increased our dividend for common
19 shareholders, and have publicly stated that we intend to
20 work toward a dividend payout ratio that is comparable to
21 other utilities in the industry. This is an essential
22 element in providing a competitive risk/reward opportunity
23 for equity investors.

24 We are operating the business efficiently to keep
25 costs as low as practicable for our customers, while at the

1 same time ensuring that our energy service is reliable, and
2 customers are satisfied.

3 We are employing tracking mechanisms such as Power
4 Cost Adjustment (PCA) and Purchased Gas Adjustment (PGA),
5 approved by the regulatory commissions, to balance the risk
6 of owning and operating the business in a manner that
7 places us in a position to offer a risk/reward opportunity
8 that is competitive with not only other utilities, but with
9 businesses in other sectors of the economy.

10 We are seeking rate relief to provide timely recovery
11 of costs and earned returns closer to those allowed by
12 regulators. If we are not able to achieve a reasonable
13 actual earned return on our equity investment, we will not
14 be able to attract equity dollars that are absolutely
15 necessary to support this business going forward.

16 Dr. Avera provides additional testimony related to the
17 appropriate return on equity for Avista, that would allow
18 the Company access to equity capital under reasonable
19 terms, and on a sustainable basis.

20 **Q. Has regulatory lag reduced the actual return**
21 **earned by the Company?**

22 A. Yes. Although we have received additional rate
23 increases within the last year in all three states where we
24 do business, we are continuing to experience increases in
25 costs, and increased capital investment requirements. As
26 an example, in our most recent rate case in Idaho we did

1 not receive recovery of increased costs in 2010 associated
2 with items such as labor, vegetation management and
3 information services. What that means is, we are not
4 recovering these increased costs that we are already
5 experiencing, and will continue to experience, until the
6 conclusion of this rate case later this year.

7

8

III. CREDIT RATINGS

9

Q. How important are credit ratings for Avista?

10

A. Utilities need ready access to capital markets in
11 all types of economic environments. The nature of our
12 business with long-term capital projects, our obligation to
13 serve, and the potential for high volatility in fuel and
14 purchased power markets, necessitates the ability to go to
15 the financial markets under reasonable terms on a regular
16 basis.

17

**Q. Please explain the credit ratings for Avista's
18 debt securities.**

19

A. Rating agencies are independent agencies that
20 assess risks for investors. Two of the most widely
21 recognized rating agencies are S&P and Moody's. These
22 rating agencies assign a credit rating to companies and
23 their securities so investors can more easily understand
24 the risks associated with investing in their debt and

1 preferred stock. Avista's credit ratings are summarized on
2 page 1 of Exhibit No. 2, Schedule 1.

3 As shown in Illustration No. 1 below, Avista is on the
4 lowest rung of the investment grade credit rating scale.
5 As I noted earlier, I believe it is important that we move
6 up the scale to at least a BBB or BBB+, so that we are not
7 on the edge of the investment grade cliff.

8

9 **Illustration No. 1:**

10

11

12

13

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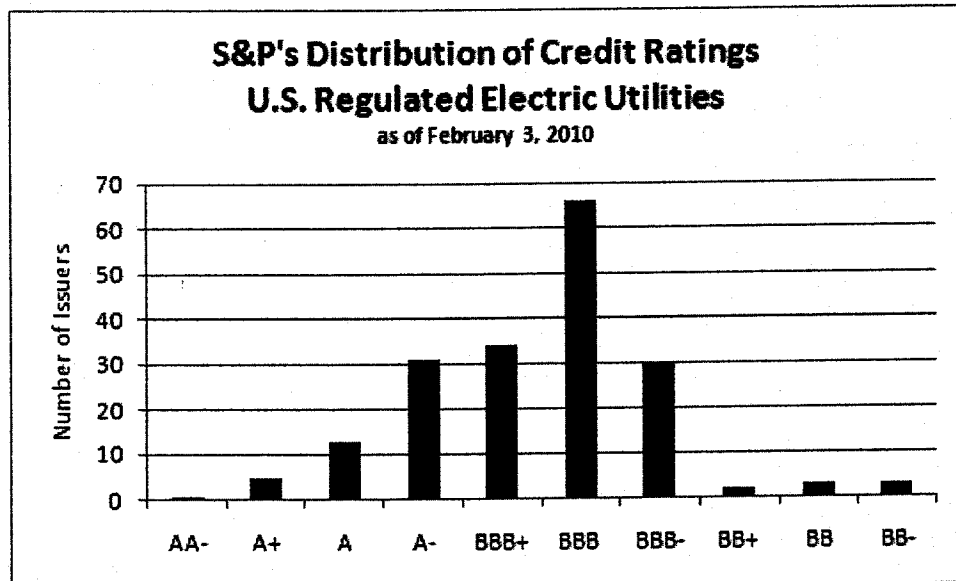
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Additionally, as shown in Illustration No. 2 below,
Avista has the lowest corporate credit rating among its
Northwest peers.

1

Illustration No. 2:

Avista Corporation Peer Comparison - S&P Corporate Issuer Rating					
	<u>Avista</u>	<u>IDACORP</u>	<u>Portland General Electric</u>	<u>Northwestern</u>	<u>Puget Sound Energy</u>
Corporate Issuer Rating	BBB-	BBB	BBB	BBB	BBB

2

3 **Q. Please explain the implications of the credit**
4 **ratings in terms of the Company's ability to access**
5 **financial markets.**

6 A. Credit ratings impact investor demand and
7 expected return. More specifically, when the Company issues
8 debt, the credit rating helps determine the interest rate
9 at which the debt will be issued. The credit rating also
10 determines the type of investor who will be interested in
11 purchasing the debt. For each type of investment a
12 potential investor could make, the investor looks at the
13 quality of that investment in terms of the risk they are
14 taking and the priority they would have in the event that
15 the organization experiences severe financial stress.
16 Investment risks include the likelihood that a company will
17 not meet all of its debt obligations in terms of timeliness
18 and amounts owed for principal and interest. Secured debt
19 receives the highest ratings and priority for repayment
20 and, hence, has the lowest relative risk. In challenging

1 credit markets, where investors are less likely to buy
2 corporate bonds (as opposed to U.S. Government bonds), a
3 higher credit rating will attract more investors, and a
4 lower credit rating could reduce or eliminate the number of
5 potential investors. Thus, lower credit ratings may result
6 in a company having more difficulty accessing financial
7 markets and/or incur significantly higher financing costs.

8 **Q. What credit rating does Avista Corporation**
9 **believe is appropriate?**

10 A. The move to investment grade for Avista was a
11 significant step in improving the Company's ability to
12 access capital at a reasonable cost. However, a credit
13 rating at the bottom of investment grade is not appropriate
14 for Avista. In adverse conditions - whether unique to
15 Avista or by all market participants - a downgrade from
16 BBB- (investment grade) to BB+ (non-investment grade) is
17 significantly harder to overcome than a downgrade from BBB
18 to BBB-. As Avista experienced, it took approximately six
19 years for the Company to regain its investment grade rating
20 from S&P after it was downgraded during the energy crisis.
21 The difference between investment grade and non-investment
22 grade is not only a matter of debt pricing, it can be a
23 matter of not having the ability to access markets. To
24 avoid adverse circumstances, Avista should operate at a
25 level that will support a strong corporate investment grade

1 credit rating, meaning a "BBB" or "BBB+," using S&P's rating
2 scale. As shown in illustration 1 above, BBB+/BBB is the
3 average rating of U.S. regulated electric utilities. The
4 Company's goal is to have a credit rating of at least
5 average (our current credit rating is below average).

6 As noted in Dr. Avera's testimony, the Chairman of the
7 New York State Public Service Commission noted in his role
8 as spokesman for the National Association of Regulatory
9 Utility Commissioners the following:

10 While there is a large difference between
11 A and BBB, there is an even brighter line
12 between Investment Grade (BBB-/Baa3 bond
13 ratings by S&P/Moody's, and higher) and
14 non-Investment Grade (Junk) (BB+/Ba1 and
15 lower). The cost of issuing non-
16 investment grade debt, assuming the market
17 is receptive to it, has in some cases been
18 hundreds of basis points over the yield on
19 investment grade securities. To me this
20 suggests that you do not want to be rated
21 at the lower end of the BBB range because
22 an unexpected shock could move you outside
23 the investment grade range. (P. 28, L.'s
24 10-21).
25

26 A solid investment grade credit rating would also
27 allow the Company to post less collateral with
28 counterparties than would otherwise be required with a
29 lower credit rating. This results in lower costs. It also
30 increases financial flexibility since the credit line
31 capacity would not be reduced for outstanding letters of
32 credit.

1 Financially healthy utilities have lower financing
 2 costs which, in turn, benefit customers. In addition,
 3 financially healthy utilities are better able to invest in
 4 the needed infrastructure over time to serve their
 5 customers, and to withstand the challenges and risks facing
 6 the industry.

7 **Q. What financial metrics are used by the rating**
 8 **agencies to establish credit ratings?**

9 A. S&P's financial ratio benchmarks used to rate
 10 companies such as Avista are set forth in Illustration No.
 11 3 below.

12 **Illustration No. 3:**
 13

Standard & Poor's Financial Risk Indicative Ratios			
	<u>FFO/Debt (%)</u>	<u>FFO/Interest (x)</u>	<u>Debt/Capital (%)</u>
Minimal	Greater than 60	(a)	Less than 25
Modest	45 - 60	(a)	25 - 35
Intermediate	30 - 45	(a)	35 - 45
Significant	20 - 30	(a)	45 - 60
Aggressive	12 - 20	(a)	50 - 60
Highly leveraged	Less than 12	(a)	Greater than 60
12 Months Ended 12/31/09 Ratios:			
Avista Adjusted ^(b)	13.9%	3.71x	57.5%
^(a) Not available, however, S&P has indicated that it is a benchmark ratio used for the Utility industry.			
^(b) Calculated as of 12/31/09 based on last known S&P methodology			

14

1 The ratios above are utilized to determine the
2 financial risk profile. Currently, Avista is in the
3 "Aggressive" category. The financial risk category along
4 with the business risk profile (Avista is in the Excellent
5 category) is then utilized in Illustration No. 4 below to
6 determine a company's rating. S&P currently has Avista's
7 corporate credit rating as a BBB-. Based upon an
8 aggressive financial risk profile and excellent business
9 risk profile, Avista should have a corporate credit rating
10 of BBB (as indicated in the following table). S&P has
11 placed Avista on "positive" outlook, which indicates that
12 continued financial improvement and prudent financial
13 management could lead to an upgrade. This may not be
14 achieved, however, if the Company does not obtain adequate
15 and timely support for recovery of costs from state
16 regulators, there are significant drought conditions or
17 negative impacts to the Company's hydro generating
18 facilities, there are significant changes in wholesale
19 energy prices, or the Company's financial metrics otherwise
20 deteriorate.

21

22

23

24

25

1
2

Illustration No. 4:

Business Risk Profile	Financial Risk Profile					
	Minimal	Modest	Intermediate	Significant	Aggressive	Highly Leveraged
Excellent	AAA	AA	A	A-	BBB	-
Strong	AAA	A	A-	BBB	BB	BB-
Satisfactory	A-	BBB+	BBB	BB+	BB-	B+
Fair	-	BBB-	BB+	BB	BB-	B
Weak	-	-	BB	BB-	B+	B-
Vulnerable	-	-	-	B+	B	CCC+

3
4

Moody's uses a similar methodology to analyze and determine utility credit ratings and has also placed Avista Corporation on "positive" outlook.

7
8
9

Q. If Avista is not upgraded at its next review by the credit rating agencies, how long may it take for Avista to be upgraded?

10

A. S&P and Moody's are both scheduled to review Avista's credit ratings in August 2010. If Avista is not upgraded at that time, Avista could be placed on an outlook of "stable". If Avista is placed on a stable outlook, it may take an additional 3 years before Avista is upgraded one notch.

16
17

Q. Please describe how S&P's Financial Risk ratios are calculated and what they mean?

1 \$247 million related to the accounts receivable program,
2 purchased power and post-retirement benefits. The adjusted
3 financial ratios for Avista are included in Illustration
4 No. 3 above.

5 **Q. Where does Avista fall within those coverage**
6 **ratios?**

7 A. Progress in increasing the cash flow ratios in
8 recent years has been slower than anticipated due to higher
9 capital expenditures that require cash up front before we
10 can recover the costs from customers and below normal
11 stream flows affecting hydro generation. Each has an
12 impact on the Company by reducing the amount of available
13 cash flow from operations, requiring external financing and
14 ultimately resulting in higher debt and lower cash flow
15 ratios. In fact, S&P stated the following in an August
16 2009 credit review of Avista Corporation:

17 Progress could be derailed by a worsening
18 recessionary environment, very adverse hydro
19 conditions that lead to large deferral balances,
20 or rate case activity that does not yield timely
21 and sufficient regulatory relief in Idaho and
22 Washington.²
23

24 Additionally, Moody's stated the following in its
25 August 2009 credit review of Avista Corporation:

26 What could change the rating down: Failure to
27 obtain adequate and timely support for recovery
28 of costs from any of the commissions having

² Standard and Poor's, *Global Credit Portal Avista Corporation*, August 2009

1 jurisdiction in Avista's operating territories
2 could pressure ratings. Significant drought
3 conditions or negative impacts of any kind to the
4 company's hydro generating facilities would be a
5 significant credit negative.³
6

7 In order to improve the cash flow ratios, Avista must
8 reduce its debt to total capitalization ratio and increase
9 its available cash funds from operations.

10 **Q. Do the rating agencies look at any other factors**
11 **when evaluating a company's credit quality?**

12 A. Yes. In addition to financial ratios and metrics,
13 rating agencies also look at a number of qualitative
14 factors which directly or indirectly may affect a company's
15 cash flow.

16 These factors include:

- 17 ▪ Regulation
- 18 ▪ Markets
- 19 ▪ Operations
- 20 ▪ Competitiveness, and
- 21 ▪ Management

22 In evaluating these factors, the rating agencies look
23 for regulatory actions that are supportive of cost recovery
24 and that eliminate or minimize volatility of cash flows.
25 They also consider the strength and growth of the economy
26 in our service territory, operations' ability to control

³ Moody's Investor Services, *Credit Opinion: Avista Corp. Global Credit Research*, August 2009

