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**BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION**

IN THE MATTER OF THE APPLICATION	)	CASE NO. AVU-E-11-01
OF AVISTA CORPORATION FOR THE	)	CASE NO. AVU-G-11-01
AUTHORITY TO INCREASE ITS RATES	)	
AND CHARGES FOR ELECTRIC AND	)	
NATURAL GAS SERVICE TO ELECTRIC AND	)	DIRECT TESTIMONY
NATURAL GAS CUSTOMERS IN THE STATE	)	OF
OF IDAHO	)	MARK THIES
	)	

FOR AVISTA CORPORATION

(ELECTRIC AND NATURAL GAS)

1 I. INTRODUCTION

2 Q. Please state your name, business address, and  
3 present position with Avista Corp.

4 A. My name is Mark Thies. My business address is  
5 1411 East Mission Avenue, Spokane, Washington. I am  
6 employed by Avista Corporation as Senior Vice President and  
7 Chief Financial Officer.

8 Q. Would you please describe your education and  
9 business experience?

10 A. I received a Bachelor of Arts degree with majors  
11 in Accounting and Business Administration from Saint  
12 Ambrose College in Davenport, Iowa, and became a Certified  
13 Public Accountant in 1987. I have extensive experience in  
14 finance, risk management, accounting and administration  
15 within the utility sector, primarily in the Midwest.

16 I joined Avista in September of 2008 as Senior Vice  
17 President and Chief Financial Officer (CFO). Prior to  
18 joining Avista, I was Executive Vice President and CFO for  
19 Black Hills Corporation, a diversified energy company,  
20 providing regulated electric and natural gas service to  
21 areas of South Dakota, Wyoming and Montana. I joined Black  
22 Hills Corporation in 1997 upon leaving InterCoast Energy  
23 Company in Des Moines, Iowa, where I was the manager of  
24 accounting. Previous to that I was a senior auditor for  
25 Arthur Anderson & Co. in Chicago, Illinois.

26 Q. What is the scope of your testimony in this  
27 proceeding?

Thies, Di 1  
Avista Corporation

1           A. I will provide a financial overview of the  
2 Company and will explain the overall rate of return  
3 proposed by the Company in this filing for its electric and  
4 natural gas operations. The proposed rate of return is  
5 derived from Avista's total cost of long-term debt and  
6 common equity, weighted in proportion to the proposed  
7 capital structure.

8           I will address the proposed capital structure, as well  
9 as the proposed cost of total debt and equity in this  
10 filing. Dr. Avera, on behalf of the Company, will provide  
11 additional testimony related to the appropriate return on  
12 equity for Avista, based on the specific circumstances of  
13 the Company, together with the current state of the  
14 financial markets.

15           In brief, I will provide information that shows:

16           • Avista's plans call for significant capital  
17 expenditure requirements for the utility over the  
18 next two years to assure reliability in serving  
19 our customers and meeting customer growth.  
20 Capital expenditures of approximately \$482  
21 million are planned for 2011-2012 for customer  
22 growth, investment in generation upgrades and  
23 transmission and distribution facilities, as well  
24 as necessary maintenance and replacements of our  
25 natural gas utility systems. Capital  
26 expenditures of approximately \$1.2 billion  
27 (excluding forecasted wind expenditures), are  
28 planned for the five-year period ending December  
29 31, 2015. Avista needs adequate cash flow from  
30 operations to fund these requirements, together  
31 with access to capital from external sources  
32 under reasonable terms.

33  
34           • Avista's corporate credit rating from Standard &  
35 Poor's (S&P) is currently BBB and Baa2 from  
36 Moody's Investors Service (Moody's). Avista must  
37 operate at a level that will support a solid

1 investment grade corporate credit rating, of BBB  
2 on a short-term basis and BBB+ as a long-term  
3 goal, in order to access capital markets at  
4 reasonable rates, which will decrease long-term  
5 borrowing costs to customers. In March 2011, S&P  
6 upgraded Avista's Corporate Credit Rating to BBB  
7 from BBB- and Moody's upgraded Avista's Issuer  
8 Rating to Baa2 from Baa3. A supportive regulatory  
9 environment is an important consideration by the  
10 rating agencies when reviewing Avista.  
11 Maintaining solid credit metrics and credit  
12 ratings will also help support a stock price  
13 necessary to issue equity under reasonable terms  
14 to fund capital requirements.  
15

- 16 • The Company is proposing an overall rate of  
17 return of 8.49%, including a 50.15% equity ratio  
18 and a 10.90% return on equity. Our proforma cost  
19 of debt is 6.05%.

20  
21 The Company's initiatives to carefully manage its  
22 operating costs and capital expenditures are an important  
23 part of our performance, but are not sufficient without  
24 revenues from the general rate request for our electric and  
25 natural gas businesses in these cases. Sufficient cash  
26 flows from operations can only be achieved with the support  
27 of regulators in allowing the timely recovery of costs and  
28 the ability to earn a reasonable return on investment.

29 A table of contents for my testimony is as follows:

30	<u>Description</u>	<u>Page</u>
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38



1 collateral requirements, and allow us to maintain access to  
2 more counterparties for acquisition of natural gas and  
3 electricity. We expect that a continued focus on the  
4 regulated utility, conservative financing strategies  
5 (including the issuance of common stock) and a supportive  
6 regulatory environment will contribute to operating at this  
7 rating level.

8 We are operating the business efficiently to keep  
9 costs as low as practicable for our customers, while at the  
10 same time ensuring that our energy service is reliable, and  
11 customers are satisfied. An efficient, well-run business  
12 is not only important to our customers, but also to  
13 investors. Additionally, the Company is working through  
14 regulatory processes to recover our costs in a timely  
15 manner so that earned returns are closer to those allowed  
16 by regulators in each of the states we serve. This is one  
17 of the key determinants from the rating agencies'  
18 standpoint when they are reviewing our overall credit  
19 ratings.

20 **Q. What additional steps has the Company taken to**  
21 **improve its financial health?**

22 A. We are working to assure there are adequate funds  
23 for operations, capital expenditures and debt maturities.  
24 In February 2011, Avista entered into a four-year committed  
25 line of credit in the amount of \$400 million. This  
26 committed line of credit replaced the \$320 million and \$75  
27 million committed line of credit agreements that had an

1 expiration date of April 2011. In December 2010 Avista  
2 elected to terminate the Receivables Purchase Agreement  
3 prior to its March 2011 expiration based on the Company's  
4 forecasted liquidity needs, the fact that S&P was not  
5 recognizing the Accounts Receivable Program as a liquidity  
6 source, as well as the increases in costs associated with  
7 establishing a new multi-year program.

8 We obtain a portion of our capital requirements  
9 through issuing common equity. In 2010, we issued over  
10 \$46.2 million of equity primarily through Avista's Periodic  
11 Offering Program (POP). In the first quarter of 2011, we  
12 sold 255,000 shares for a total of \$5.8 million through the  
13 POP.

14 We have reduced our overall cost of debt to 5.99% as  
15 of December 31, 2010, from approximately 6.92% in 2008, due  
16 primarily to issuing the following debt:

17 - September 2009:

18 o \$250 million of secured debt at a coupon of  
19 5.125% due in 2022,

20 - December 2010:

21 o \$52 million of secured debt at a coupon of  
22 3.89% due in 2020

23 o \$35 million of secured debt at a coupon of  
24 5.55% due in 2040

25 o \$50 million of secured debt at a coupon of  
26 1.68% due in 2013

1           The total net proceeds from the sale of the \$35  
2 million and \$52 million secured debt were used to redeem  
3 \$45 million of secured debt at a coupon of 6.125% due in  
4 December 2013, and \$30 million of secured debt at a coupon  
5 of 7.25%, due in September 2013. Both were redeemed at par  
6 plus a total make-whole redemption premium of \$10.7  
7 million. We did this in order to take advantage of  
8 historically low interest rates and to reduce interest rate  
9 risk for the future. The \$50 million of secured debt was  
10 issued to take advantage of historically low interest rates  
11 and the expected increase in short-term borrowing costs  
12 under the new line of credit agreement. The coupon rate on  
13 the \$50 million issuance was less than the estimated  
14 borrowing rate on the new line of credit.

15           We are anticipating the cost of debt to rise to 6.05%  
16 by December 31, 2012, from 5.99% as of December 31, 2010.  
17 This increase is mainly due to the 2011 forecasted  
18 remarketing of \$83.7 million of Pollution Control Revenue  
19 Bonds and the forecasted 2012 \$75 million issuance of long-  
20 term debt.

21           The Company entered into two forward-starting interest  
22 rate swaps for a total of \$50 million as a hedge on a  
23 portion of the interest payments on the long-term debt we  
24 are planning to issue in 2012. The Company is continuing to  
25 analyze the possibility of entering into additional  
26 transactions in order to lock in the interest rate on  
27 forecasted debt issuances at a time when Treasury rates



1 continue to be attractive. Additionally, the Company filed  
2 a finance application with the Commission to support the  
3 issuance of the \$75 million debt securities forecasted to  
4 be issued in 2012 and for debt securities beyond that. The  
5 Company, depending on market conditions, could use part of  
6 this requested authorization to supplement a debt  
7 securities issuance in place of the already approved and  
8 forecasted to be remarketed Pollution Control Bonds in  
9 2011.

10 **Q. In addition to having credit ratings that will**  
11 **allow Avista to attract debt capital under reasonable**  
12 **terms, is it also necessary to attract capital from equity**  
13 **investors?**

14 A. It is absolutely essential. Avista has two  
15 primary sources of external capital: debt and equity  
16 investors. As of December 31, 2010, Avista had  
17 approximately \$2.3 billion of debt and equity.  
18 Approximately half of that investment is funded by debt  
19 holders, and the other half is funded by equity investors  
20 and retained earnings. There tends to be a lot of emphasis  
21 on maintaining credit metrics and credit ratings that will  
22 provide access to debt capital under reasonable terms,  
23 however, access to equity capital is equally important. In  
24 fact, equity investors also focus on cash flows, capital  
25 structure and liquidity, as do debt investors.

26 Additional equity capital generally comes in two  
27 forms: retained earnings and new stock issuances. Retained

1 earnings represent the annual earnings (return on equity)  
2 of the Company that is not paid out to investors in  
3 dividends. The retained earnings are reinvested by the  
4 Company in utility plant, and other capital requirements,  
5 to serve customers, which avoids the need to issue new debt  
6 or new stock. Occasionally, it's necessary to issue common  
7 equity in order to maintain a balanced debt and equity  
8 capital structure, which allows Avista access to both debt  
9 and equity markets under reasonable terms, on a sustainable  
10 basis. Because of the large capital requirements at  
11 Avista, it is imperative that Avista have ready-access to  
12 both the debt and equity markets at reasonable costs. It  
13 is worth repeating that our capital requirements for the  
14 next five years are sizable at approximately \$1.2 billion,  
15 as compared to our current rate base as of December 31,  
16 2010 of \$2.1 billion.

17 **Q. Are the debt and equity capital markets a**  
18 **competitive market?**

19 A. Yes. Our ability to attract new capital,  
20 especially equity capital, under reasonable terms is  
21 dependent on our ability to offer a risk/reward opportunity  
22 that is better than the equity investors' other  
23 alternatives. We are competing with not only other  
24 utilities, but businesses in other sectors of the economy.  
25 Demand for the stock supports the stock price, which  
26 provides the opportunity to issue additional stock under  
27 reasonable terms to fund capital investment requirements.

1 To the extent that the equity investor holds a  
2 diversified portfolio of companies that includes utilities  
3 and other energy companies, we would be competing with  
4 those companies to attract those equity dollars.

5 **Q. What is Avista doing to attract equity**  
6 **investment?**

7 A. Avista is carrying a capital structure that  
8 provides the opportunity to have financial metrics that  
9 offer a risk/reward proposition that is competitive and/or  
10 attractive for equity holders.

11 We have steadily increased our dividend for common  
12 shareholders over the past several years, to work toward a  
13 dividend payout ratio that is comparable to other utilities  
14 in the industry. This is an essential element in providing  
15 a competitive risk/reward opportunity for equity investors.

16 We are employing tracking mechanisms such as the Power  
17 Cost Adjustment (PCA) and Purchased Gas Adjustment (PGA),  
18 approved by the Idaho Public Utilities Commission (the  
19 Commission), to balance the risk of owning and operating  
20 the business in a manner that places us in a position to  
21 offer a risk/reward opportunity that is competitive with  
22 not only other utilities, but with businesses in other  
23 sectors of the economy.

24 Dr. Avera provides additional testimony related to the  
25 appropriate return on equity for Avista that would allow  
26 the Company access to equity capital under reasonable  
27 terms, and on a sustainable basis.

1 III. CREDIT RATINGS

2 **Q. How important are credit ratings for Avista?**

3 A. Utilities need ready access to capital markets in  
4 all types of economic environments. The nature of our  
5 business with long-term capital projects, our obligation to  
6 serve, and the potential for high volatility in fuel and  
7 purchased power markets, necessitates the need to have the  
8 ability to go to the financial markets under reasonable  
9 terms on a regular basis. In order to have this ability,  
10 investors need to understand the risks related to any of  
11 their investments. In order to help investors assess the  
12 creditworthiness of Avista, Nationally Recognized  
13 Statistical Rating Organizations (rating agencies)  
14 developed their own standardized ratings scale, otherwise  
15 known as credit ratings. These credit ratings indicate the  
16 financial strength of a company. These rating agencies  
17 assign ratings to most of our bond issues so that investors  
18 can determine the credit worthiness of an issue without  
19 having to do the financial analysis on their own.

20 **Q. Please explain the credit ratings for Avista's**  
21 **debt securities.**

22 A. Two of the most widely recognized rating agencies  
23 are S&P and Moody's. These rating agencies assign a credit  
24 rating to companies and their securities so investors can  
25 more easily understand the risks associated with investing

1 in their debt and preferred stock<sup>1</sup>. Credit ratings have a  
2 direct impact on the cost of debt to customers to finance  
3 utility infrastructure, and can have a direct correlation  
4 with the coupon rate the Company must pay in order to  
5 attract investors. Avista's credit ratings are summarized  
6 on page 1 of Exhibit No. 2, Schedule 1.

7 As I mentioned before, Avista Corp.'s Corporate Credit  
8 Rating was upgraded to BBB/Baa2 from BBB-/Baa3 in March  
9 2011, by S&P and Moody's, respectively. As a direct result  
10 of these upgrades:

- 11 • An additional \$46 million in unsecured credit from  
12 trading counterparties was immediately recognized.
- 13 • A letter of credit in the amount \$4 million was  
14 returned to the Company effective upon receiving the  
15 upgrade, an approximate annual savings of \$68,000.
- 16 • The applicable rates in the Company's line of credit  
17 decreased as follows:
  - 18 o The Facility Fees were reduced to 0.20% from  
19 0.25%, an approximate savings of \$200,000  
20 annually.
  - 21 o The Eurodollar Margin Spread was reduced to 1.30%  
22 from 1.50%, an approximate savings of over  
23 \$100,000 for 2011.

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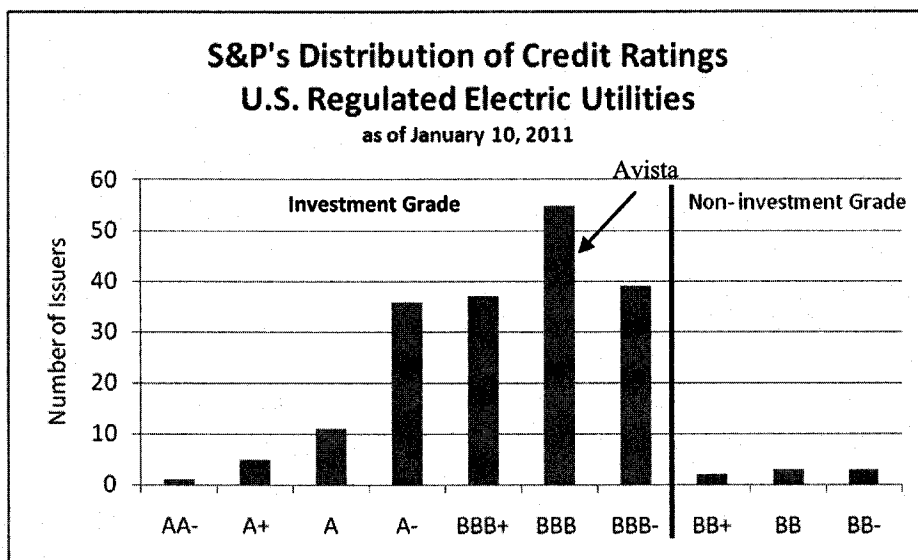
<sup>1</sup>As Dr. Avera notes in his testimony. "(W)hile the ratings agencies were faulted during the financial crisis for failing to adequately assess the risk associated with structured finance products, investors continue to regard corporate credit ratings as a reliable guide to investment risks." Avera Exhibit No. 3, Schedule 2 P. 7

1 • An investment banker indicated that in the current  
2 public market for 10-year debt the Company's coupon  
3 rate could be 10 basis points lower depending on  
4 market conditions.

5 The savings realized by these upgrades will directly  
6 benefit customers by reducing the overall cost of debt and  
7 other fees.

8 As shown in Illustration No. 1, Avista's BBB corporate  
9 credit rating from S&P places us among the average U.S.  
10 Regulated Electric Utilities. As I noted earlier, I  
11 believe it's important that we operate with a Corporate  
12 Credit Rating of BBB on a short-term basis and BBB+ on a  
13 long-term basis. S&P and Moody's now have Avista on Stable  
14 Outlook.

15 **Illustration No. 1:**



1           **Q. Please explain the implications of the credit**  
2 **ratings in terms of the Company's ability to access**  
3 **financial markets.**

4           A. Credit ratings impact investor demand and  
5 expected return. More specifically, when the Company issues  
6 debt, the credit rating is one factor that helps determine  
7 the interest rate at which the debt will be issued. The  
8 credit rating also determines the type of investor who will  
9 be interested in purchasing the debt. For each type of  
10 investment a potential investor could make, the investor  
11 looks at the quality of that investment in terms of the  
12 risk they are taking and the priority they would have for  
13 payment of principal and interest in the event that the  
14 organization experiences severe financial stress.  
15 Investment risks include the likelihood that a company will  
16 not meet all of its debt obligations in terms of timeliness  
17 and amounts owed for principal and interest. Secured debt  
18 receives the highest ratings and priority for repayment  
19 and, has the lowest relative risk. In challenging credit  
20 markets, where investors are less likely to buy corporate  
21 bonds (as opposed to U.S. Government bonds), a higher  
22 credit rating will attract more investors, and a lower  
23 credit rating could reduce or eliminate the number of  
24 potential investors. Thus, lower credit ratings may result  
25 in a company having more difficulty accessing financial  
26 markets and/or incur significantly higher financing costs.

1           **Q.    What credit rating does Avista Corporation**  
2 **believe is appropriate?**

3           A.    The move to investment grade in late 2007 and  
4 2008 for Avista Corp was a significant step in improving  
5 the Company's ability to access capital at a reasonable  
6 cost. As Avista experienced, it took approximately six  
7 years for the Company to regain its investment grade rating  
8 from S&P after it was downgraded during the energy crisis.  
9 The difference between investment grade and non-investment  
10 grade is not only a matter of debt pricing, but also the  
11 ability to access markets. To avoid adverse circumstances,  
12 Avista should operate at a level that will support a solid  
13 corporate investment grade credit rating, meaning operating  
14 with a Corporate Credit Rating of BBB on a short-term basis  
15 and BBB+ on a long-term basis using S&P's rating scale. As  
16 shown in Illustration 1 above, BBB and BBB+ are the average  
17 ratings for U.S. regulated electric utilities. The  
18 Company's goal is to maintain a credit rating of at least  
19 the utility average. A further upgrade to BBB+ would  
20 further strengthen the Company by lowering debt pricing and  
21 attracting additional investors.

22           A solid investment grade credit rating also allows the  
23 Company to post less collateral with counterparties than  
24 would otherwise be required with a lower credit rating,  
25 which we experienced first-hand with the recent upgrade.

26           Financially healthy utilities have lower financing  
27 costs which, in turn, benefit customers. In addition,



1 financially healthy utilities are better able to invest in  
 2 the needed infrastructure over time to serve their  
 3 customers, and to withstand the challenges and risks facing  
 4 the industry.

5 **Q. What financial metrics are used by the rating**  
 6 **agencies to establish credit ratings?**

7 A. S&P's financial ratio benchmarks used to rate  
 8 companies such as Avista are set forth in Illustration No.  
 9 2 below.

10 **Illustration No. 2:**  
 11

<b>Standard &amp; Poor's Financial Risk Indicative Ratios</b>			
	FFO/Debt (%)	FFO/Interest (x)	Debt/Capital (%)
Minimal	Greater than 60	(a)	Less than 25
Modest	45 - 60	(a)	25 - 35
Intermediate	30 - 45	(a)	35 - 45
Significant	20 - 30	(a)	45 - 60
Aggressive	12 - 20	(a)	50 - 60
Highly leveraged	Less than 12	(a)	Greater than 60
12 Months Ended 12/31/10			
Ratios:			
Avista Adjusted <sup>(b)</sup>	17.9%	4.11x	54.5%
<sup>(a)</sup> Not available, however, S&P has indicated that it is a benchmark ratio used for the Utility industry.			
<sup>(b)</sup> Calculated as of 12/31/10 based on last known S&P methodology (the ratios include short-term debt).			

12 The ratios above are utilized to determine the  
 13 financial risk profile. Currently, Avista is in the  
 14

1 Aggressive category. The financial risk category along  
 2 with the business risk profile (Avista is in the Excellent  
 3 category) is then utilized in Illustration No. 3 below to  
 4 determine a company's rating. S&P currently has Avista's  
 5 corporate credit rating as BBB, based upon an Aggressive  
 6 financial risk profile and Excellent business risk profile.

7 **Illustration No. 3:**

8

Standard & Poor's Business and Financial Risk Profile Matrix						
Business Risk Profile	Financial Risk Profile					
	Minimal	Modest	Intermediate	Significant	Aggressive	Highly Leveraged
Excellent	AAA	AA	A	A-	BBB	-
Strong	AAA	A	A-	BBB	BB	BB-
Satisfactory	A-	BBB+	BBB	BB+	BB-	B+
Fair	-	BBB-	BB+	BB	BB-	B
Weak	-	-	BB	BB-	B+	B-
Vulnerable	-	-	-	B+	B	CCC+

9

10 Moody's uses a similar methodology to analyze and  
 11 determine utility credit ratings.

12 **Q. Please describe how S&P's Financial Risk ratios**  
 13 **are calculated and what they mean?**

14 A. The first ratio, Funds from operations/total debt  
 15 (%), calculates the amount of cash flow from operations as  
 16 a percent of total debt. The ratio indicates the company's  
 17 ability to fund debt obligations. The second ratio, Funds  
 18 from operations/interest coverage (x), calculates the  
 19 amount of cash from operations that is available to cover  
 20 interest requirements. This ratio indicates how well a

1 company's earnings can cover interest payments on its debt.  
2 The third ratio, Total debt/total capital (%), is the  
3 amount of debt in our total capital structure. The ratio  
4 is an indication of the extent to which the company is  
5 using debt to finance its operations. S&P looks at many  
6 other financial ratios; however, these are the three most  
7 important ratios they use when analyzing our financial  
8 profile.

9 **Q. Do rating agencies make adjustments to the**  
10 **financial ratios that are calculated directly from the**  
11 **financial statements of the Company?**

12 A. Yes. Rating agencies make adjustments to debt to  
13 factor in off-balance sheet commitments (e.g., purchased  
14 power agreements and the unfunded status of pension and  
15 other post-retirement benefits) that negatively impact the  
16 ratios. For example, in 2010 S&P made adjustments to  
17 Avista's debt totaling approximately \$81 million primarily  
18 related to purchased power contracts, post-retirement  
19 benefits, and non-recourse debt. The adjusted financial  
20 ratios for Avista are included in Illustration No. 2 above.

21 **Q. What other risks are Avista and the utility**  
22 **sector facing that may impact credit ratings?**

23 A. Avista's credit ratings are impacted by risks  
24 that could negatively affect the Company's cash flows.  
25 These risks include, but are not limited to, the level and  
26 volatility of wholesale electric market prices and natural  
27 gas prices for fuel costs, liquidity in the wholesale

1 market (fewer counterparties and tighter credit  
2 restrictions), recoverability of natural gas and power  
3 costs, streamflow and weather conditions, changes in  
4 legislative and governmental regulations, rising  
5 construction and raw material costs, customers' ability to  
6 timely pay their bills, and access to capital markets at a  
7 reasonable cost.

8 Credit ratings for the utility sector are also  
9 adversely impacted by large capital expenditures for new  
10 generation, transmission and distribution facilities, and  
11 environmental compliance. The utility sector is in a cycle  
12 of significant capital spending, which will likely be  
13 funded by significant issuances of debt and equity. This  
14 increases the competition for financial capital.

15 The increased capital spending needs and resulting  
16 increased debt and equity issuances make regulation  
17 supporting the full and timely recovery of prudently  
18 incurred costs even more critical to the utility sector  
19 than in previous years.

20 **Q. How important is the regulatory environment in**  
21 **which a Company operates?**

22 A. The regulatory environment in which a company  
23 operates is a major qualitative factor in determining a  
24 company's creditworthiness. Moody's stated the following  
25 regarding Avista's regulatory environment in March 2011's  
26 credit opinion:

1 Avista's ratings could be negatively impacted if the  
2 level of regulatory support wanes, if the contribution  
3 of its unregulated business were to increase  
4 disproportionately to those of its regulated  
5 operations, or if CFO pre-WC to debt and CFO pre-WC  
6 interest coverage were to fall below 15% and 3.5x,  
7 respectively, for a sustainable period.<sup>2</sup>  
8

9 S&P stated the following:

10 Regulation is the most critical aspect that  
11 underlies regulated integrated utilities'  
12 creditworthiness. Regulatory decisions can  
13 profoundly affect financial performance. Our  
14 assessment of the regulatory environments in  
15 which a utility operates is guided by certain  
16 principles, most prominently consistency and  
17 predictability, as well as efficiency and  
18 timeliness. For a regulatory process to be  
19 considered supportive of credit quality, it must  
20 limit uncertainty in the recovery of a utility's  
21 investment. They must also eliminate, or at  
22 least greatly reduce, the issue of rate-case lag,  
23 especially when a utility engages in a sizable  
24 capital expenditure program.<sup>3</sup>

25 Due to the major capital expenditures planned by  
26 Avista, a supportive regulatory environment will be  
27 critical to Avista's financial health.

#### 28 IV. CASH FLOW

29 **Q. What are the Company's sources to fund capital**  
30 **requirements?**

31 A. The Company utilizes cash flow from operations,  
32 long-term debt and common stock issuances to fund its  
33 capital expenditures. Additionally, on an interim basis,  
34 the Company utilizes its credit facility to fund capital

---

<sup>2</sup> Moody's Investor Service, Moody's Investor Services, *Rating Action: Moody's upgrades Avista's ratings to Baa2, Stable, March 2011*.

<sup>3</sup> Standard and Poor's, *Key Credit Factors: Business and Financial Risks in the Investor-owned Utilities Industry, March 2010*.