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IDAHO PUBLIC  
UTILITIES COMMISSION

**BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION**

**IN THE MATTER OF THE** )  
**APPLICATION OF ROCKY** ) **CASE NO. PAC-E-07-05**  
**MOUNTAIN POWER FOR** )  
**APPROVAL OF CHANGES TO ITS** ) **Direct Testimony of Mark T. Widmer**  
**ELECTRIC SERVICE SCHEDULES** )  
)

**ROCKY MOUNTAIN POWER**

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**CASE NO. PAC-E-07-05**

**June 2007**

1 **Q. Please state your name, business address and present position with the**  
2 **Company (also referred to as Rocky Mountain Power).**

3 A. My name is Mark Widmer, my business address is 825 N.E. Multnomah, Suite  
4 800, Portland, Oregon 97232, and my present title is Director, Net Power Costs.

5 **Qualifications**

6 **Q. Briefly describe your education and business experience.**

7 A. I received an undergraduate degree in Business Administration from Oregon State  
8 University. I have worked for the Company since 1980 and have held various  
9 positions in the power supply and regulatory areas. I was promoted to my present  
10 position in September 2004.

11 **Q. Please describe your current duties.**

12 A. I am responsible for the coordination and preparation of net power cost and  
13 related analyses used in retail price filings. In addition, I represent the Company  
14 on power resource and other various issues with intervenor and regulatory groups  
15 associated with the six state regulatory commissions to whose jurisdiction we are  
16 subject.

17 **Summary of Testimony**

18 **Q. Will you please summarize your testimony?**

19 A. I present the Company's proposed net power costs. In addition, my testimony:

- 20 • Describes the Company's production cost model, the Generation and  
21 Regulation Initiatives Decision Tools (GRID) model, which is used to  
22 calculate net power costs;  
23 • Provides information on how input data is normalized in GRID and the

1           rationale for doing so; and

- 2           • Describes the change in hydro modeling associated with the VISTA hydro  
3           model.

4   **Net Power Cost Results**

5   **Q.    Please explain the term “net power costs”.**

6   A.    Net power costs are defined as the sum of fuel expenses, wholesale purchase  
7       power expenses and wheeling expenses, less wholesale sales revenue.

8   **Q.    Please explain how the Company calculated net power costs.**

9   A.    As noted above, net power costs are calculated using the GRID model. For each  
10       hour in the test period, the model simulates the operation of the power supply  
11       portion of the Company under three stream flow conditions. The results obtained  
12       from the stream flow conditions are averaged and the appropriate cost data is  
13       applied to determine an expected net power cost under normal stream flow and  
14       weather conditions for the test period.

15   **Q.    What is the normalized net power costs included in the test year?**

16   A.    The normalized net power costs for the 12 months ended December 2006 are  
17       approximately \$57.8 million on an Idaho allocated basis, or \$861 million system-  
18       wide. The Company’s net power cost study is provided as Exhibit No. 14. The  
19       allocation of total Company net power costs to Idaho is presented in Exhibit No.  
20       11, page 5.1 in Company witness Steven R. McDougal’s testimony.

21   **Q.    How do these compare with the level currently included in rates?**

22   A.    Case No. PAC-E-06-04, the Company’s last filing which included power cost  
23       information was settled with no specific finding on net power costs. Idaho’s

1 allocated portion of net power costs in the current filing is approximately \$11.8  
 2 million higher than the net power costs in Case No. PAC-E-06-04. On a total  
 3 Company basis, net power costs have increased from \$685 million in Case No.  
 4 PAC-E-06-04 to \$861 million, an increase of approximately \$176 million.

5 As shown in Table 1 and explained later in my testimony, the largest  
 6 factors causing the cost increase are higher retail loads, higher coal prices, higher  
 7 market and natural gas costs, and expiring purchase power contracts. These  
 8 increases are mitigated by the addition of wind resources and the Lake Side plant,  
 9 which among other things, reduces the Company's reliance on volatile market  
 10 purchases.

| <b>Table 1</b>                                  |                            |                     |                      |
|---|----------------------------|---------------------|----------------------|
| <b>Estimated Cost Impacts from Prior Filing</b> |                            |                     |                      |
|   |                            | <b>Total System</b> | <b>Idaho Million</b> |
| Idaho Stipulation Results - Normalized CY 2005  |                            | \$ 685.4            | \$ 46.0              |
| <b>Adjustments</b>                              |                            |                     |                      |
| <b>Item #</b>                                   |                            |                     |                      |
| 1   | Load Growth                | \$ 93.9             | \$ 6.3               |
| 2   | Lake Side Plant            | \$ (14.7)           | \$ (1.0)             |
| 3   | Market and Gas Prices      | \$ 71.8             | \$ 4.8               |
| 4   | Normalized Coal Prices     | \$ 41.0             | \$ 2.8               |
| 5   | Expired Purchase Contracts | \$ 39.0             | \$ 2.6               |
| 6   | Expired Sales Contracts    | \$ (32.8)           | \$ (2.2)             |
| 7   | New Wind Resources         | \$ (32.9)           | \$ (2.2)             |
|   | All other Differences      | \$ 10.3             | \$ 0.7               |
|   | <b>Total Adjustments</b>   | \$ 175.8            | \$ 11.8              |
| Idaho Proposed Results - Normalized CY 2006     |                            | \$ 861.1            | \$ 57.8              |

11

12 **Q. How do increased retail loads impact the Company's net power costs?**

13 **A.** This filing reflects a system-wide increase in load of 2.3 million MWH (4.1%)  
 14 when compared to total Company loads included in Case No. PAC-E-06-04. All

1 things being equal, additional retail load will require the Company to dispatch the  
2 system utilizing additional higher cost thermal resources and by making  
3 additional market purchases and reduced market sales.

4 **Q. Please explain the sources of the increase in the Company's gas costs.**

5 A. Gas prices have trended sharply upward over the last several years, and they  
6 remain volatile, with both price spikes and price softening. The Company's gas  
7 costs included in this filing reflect market prices, plus cost increases or decreases  
8 to reflect the Company's hedged position.

9 The general upward trend in price coupled with extreme market price  
10 volatility makes hedging an important risk mitigation tool to manage the  
11 Company's cost of gas. The Company's gas procurement and risk management  
12 strategy is discussed in detail in Company witness Bill Fehrman's testimony.  
13 While the Company's hedged position in Case No. PAC-E-06-04 decreased its  
14 gas costs, the current filing reflects gas costs that are higher because of the hedged  
15 position. The Company's gas costs for 2006 were primarily hedged in a period of  
16 lower prices, during 2003 and early 2004, while the 2007 gas costs were hedged  
17 later, during late 2004 to 2006, after market prices had increased.

18 **Q. Please explain the Company's coal fuel price increases.**

19 A. The coal price increases at our generation facilities are being driven by a variety  
20 of factors, including normal increases in contract price indices, the impact of  
21 contract re-openers, and higher mine operating costs.

22 **Q. Can you give examples of these cost increases?**

23 A. Yes. The Company's Deer Creek mine reflects a cost increase of \$12 million or

1 \$3.23/ton. This increase is caused by a combination of lower expected annual  
2 tonnage coupled with increased labor, benefits, insurance and royalties. The cost  
3 of fuel supplied by the Arch coal purchase causes an increase of \$29 million or  
4 \$6.65/ton due to a price re-opener in the current contract.

5 **Q. Have coal costs been increasing throughout the electric utility industry?**

6 A. Yes. The Fall 2006 Long-Term Outlook for Coal and Competing Fuels report  
7 from Energy Ventures Analysis found:

8 On the supply side, there has been a step increase in production costs.  
9 Declining productivity is responsible for much of the increase. Declining  
10 productivity has been caused by such factors as the high market price,  
11 deteriorating reserve conditions, and the introduction of new  
12 inexperienced workers. Other factors have also contributed to higher costs  
13 such as higher labor costs, higher supply costs, and higher costs for safety  
14 compliance, bonding permitting, mineral and insurance. While some of  
15 these factors are expected to moderate with a return to market equilibrium,  
16 the stark reality is that the floor in coal prices has substantially increased.

17 **Q. Why do expiring purchase power contracts generally increase net power  
18 costs?**

19 A. The Company's purchase power contracts generally reflect wholesale electric  
20 market prices at the time they were executed. As wholesale electric market prices  
21 increase, the cost of replacement power increases when a contract expires. This  
22 filing reflects the expiration of various contracts, including the 400 MW  
23 TransAlta contract, and the increased costs of replacement power associated with  
24 these expiring contracts. On the other hand, the expiration of long-term firm sales  
25 contracts that were below market decrease net power costs.

1 **Q. Are the cost increases in this filing partially offset by the inclusion of**  
2 **relatively low variable costs from new thermal plant expected to be in service**  
3 **during the test period?**

4 A. Yes. The net power costs reflect the addition of the 525 MW Lake Side combined  
5 cycle combustion turbine (CCCT) facility which is expected to be in service in  
6 June 2007. The impact of this resource addition on total net power costs is  
7 detailed in Table 1 above.

8 **Q. Are the cost increases partially offset by the inclusion of the variable costs**  
9 **from renewable energy facilities expected to be in service during the test**  
10 **period?**

11 A. Yes. The net power costs include expected generation from the 94 MW Goodnoe  
12 East wind project located in Oregon, which is presently expected to be in-service  
13 November 2007; the 140 MW Marengo wind generation facility located in  
14 Washington, which is presently expected to be in service August 2007; and the  
15 100 MW Leaning Juniper wind generation facility located in Oregon that came on  
16 line September 2006. Because the Company owns the wind facilities, the variable  
17 cost of these resources is zero. The impact of these resource additions on total net  
18 power costs is detailed in Table 1 above.

19 **Determination of Net Power Costs**

20 **Q. Are the net power costs in this filing developed with the same production**  
21 **dispatch model used in the Company's last Idaho filing?**

22 A. Yes, with one exception. The Company's net power costs were developed using  
23 version 6.1 of the GRID model. In the last Idaho filing (Docket No. PAC-E-06-

1 04), the Company used GRID version 5.3.

2 **Q. Please generally describe the improvements in the GRID model reflected in**  
3 **version 6.1.**

4 A. Version 6.1 provides greater precision in commitment logic, enhanced heat rate  
5 data series functionality and enhanced functionality for greater analyst efficiency.  
6 On balance these improvements result in a slight decrease to the Company's net  
7 power costs.

8 **Q. Please explain these three changes to the GRID model in more detail,**  
9 **including whether they impact net power costs.**

10 A. The first is a change in the power plant commitment logic, so that if the marginal  
11 unit's reference market is illiquid, the model does not calculate a reserve credit.  
12 This change has only a minimal impact on net power costs.

13 The second change replaces the Thermal Heat Rate data series with a Heat  
14 Rate Coefficient data series. The model calculates the heat rate curve within the  
15 model. The new data series is a timed attribute data series. This allows the  
16 analyst to change Huntington Unit 2's curve to reflect the impact of the new  
17 scrubber without maintaining two different data series. Again, the change has  
18 only a minimal impact on net power costs.

19 The third change generally improves the functionality of the model by  
20 enhancing security for projects with "locked" scenarios, providing an MMBTU  
21 report and providing financial reports with finer granularity in LTC cost reporting.



1 **Q. Please explain how GRID projects net power costs.**

2 A. I have divided the description of the power cost model into three sections, as  
3 shown below:

- 4 • The model used to calculate net power costs.
- 5 • The model inputs.
- 6 • The model output.

7 **The GRID Model**

8 **Q. Please describe the GRID model.**

9 A. The GRID model is the Company's hourly production dispatch model, which is  
10 used to calculate net power costs. It is a server-based application that uses the  
11 following high-level technical architecture to calculate net power costs:

- 12 • An Oracle-based data repository for storage of all inputs
- 13 • A Java-based software engine for algorithm and optimization  
14 processing
- 15 • Outputs that are exported in Excel readable format
- 16 • A web browser-based user interface

17 **Q. Please describe the methodology employed to calculate net power costs in this**  
18 **docket.**

19 A. Net power costs are calculated hourly using the GRID model. The general steps  
20 are as follows:

- 21 1. Determine the input information for the calculation, including retail load,  
22 wholesale contracts, market prices, thermal and hydro generation capability,  
23 fuel costs, transmission capability and expenses

1           2. The model calculates the following pre-dispatch information:

- 2           • Thermal availability
- 3           • Thermal commitment
- 4           • Hydro shaping and dispatch
- 5           • Energy take of long term firm contracts
- 6           • Energy take of short term firm contracts
- 7           • Reserve requirement and allocation between hydro and thermal
- 8           resources

9           3. The model determines the following information in the Dispatch  
10           (optimization) logic, based on resources, including contracts, from the pre-  
11           dispatch logic:

- 12           • Optimal thermal generation levels, and fuel expenses
- 13           • Expenses (revenues) from firm purchase (sales) contracts
- 14           • System balancing market purchases and sales necessary to balance and  
15           optimize the system and net power costs taking into account the  
16           constraints of the Company's system
- 17           • Expenses for purchasing additional transmission capability

18           4. Model outputs are used to calculate net power costs on a total Company basis,  
19           incorporating expenses (revenues) of purchase (sales) contracts that are  
20           independent of dispatched contracts, which are determined in step 3.

21           The main processors of the GRID model are steps 2 and 3.

1 **Q. Please describe in general terms, the purposes of the Pre-dispatch and**  
2 **Dispatch processes.**

3 A. The Dispatch logic is a linear program (LP) optimization module, which  
4 determines how the available thermal resources should be dispatched given load  
5 requirements, transmission constraints and market conditions, and whether market  
6 purchases (sales) should be made to balance the system. In addition, if market  
7 conditions allow, market purchases may be used to displace more expensive  
8 thermal generation. At the same time, market sales may be made either from  
9 excess resources or market purchases if it is economical to do so under market  
10 and transmission constraints.

11 **Q. Does the Pre-dispatch logic provide thermal availability and system energy**  
12 **requirements for the Dispatch logic?**

13 A. Yes. Pre-dispatch, which occurs before the Dispatch logic, calculates the  
14 availability of thermal generation, dispatches hydro generation, schedules firm  
15 wholesale contracts, and determines the reserve requirement of the Company's  
16 system. In my following testimony, I'll describe each of these calculations in  
17 more detail.

### 18 **Generating Resources in Pre-Dispatch**

19 **Q. Please describe how the GRID model determines thermal availability and**  
20 **commitment.**

21 A. The Pre-dispatch logic reads the inputs regarding thermal generation by unit, such  
22 as nameplate capacity, normalized outage and maintenance schedules, and  
23 calculates the available capacity of each unit for each hour. The model then

1 determines the hourly commitment status of thermal units based on planned  
2 outage schedules, and a comparison of operating cost vs. market price if the unit  
3 is capable of cycling up or down in a short period of time. The commitment status  
4 of a unit indicates whether it is economical to bring that unit online in that  
5 particular hour. The availability of thermal units and their commitment status are  
6 used in the dispatch logic to determine how much may be generated each hour by  
7 each unit.

8 **Q. How does the model shape and dispatch hydro generation?**

9 A. In the Pre-dispatch logic, the Company's available hydro generation from each  
10 non-run of river project is shaped and dispatched by hour within each week in  
11 order to maximize usage during peak load hours. The weekly shape of a non-run  
12 of river project is based on the net system load. The dispatch logic incorporates  
13 minimum and maximum flow for the project to account for hydro license  
14 constraints. The dispatch of the generation is flat in all hours of the week for run  
15 of river projects. The hourly dispatched hydro generation is used in the Dispatch  
16 logic to determine energy requirements for thermal generation and system  
17 balancing transactions.

#### 18 **Wholesale Contracts in Pre-Dispatch**

19 **Q. Does the model distinguish between short-term firm and long-term firm  
20 wholesale contracts in the Pre-dispatch logic?**

21 A. Yes. Short-term firm contracts are block energy transactions with standard terms  
22 and a term of one year or less in length. In contrast, many of the Company's long-  
23 term firm and intermediate-term firm contracts have non-standard terms that

1 provide different levels of flexibility. For modeling purposes, long-term firm  
2 contracts are categorized as one of the following archetypes based on contract  
3 terms:

- 4 • Energy Limited (shape to price or load): The energy take of these  
5 contracts have minimum and maximum load factors. The complexities can  
6 include shaping (hourly, annual), exchange agreements, and call/put  
7 optionality.
- 8 • Generator Flat (or Fixed Pattern): The energy take of these contracts is  
9 tied to specific generators and is usually the same in all hours, which takes  
10 into consideration plant down time. There is no optionality in these  
11 contracts.
- 12 • Fixed Pattern: These contracts have a fixed energy take in all hours of a  
13 period.
- 14 • Complex: The energy take of one component of a complex contract is tied  
15 to the energy take of another component in the contract or the load and  
16 resource balances of the contract counter party.
- 17 • Contracted Reserves: These contracts do not take energy. The available  
18 capacity is used in the operating reserve calculation.
- 19 • Financial: These contracts are place holders for capturing fixed cost or  
20 revenue. They do not take energy.

21 In the Pre-dispatch logic, long-term firm purchase and sales contracts are  
22 dispatched per the specific algorithms designed for their archetype.

1 **Q. Are there any exceptions regarding the procedures just discussed for**  
2 **dispatch of short-term firm or long-term firm contracts?**

3 A. Yes. Whether a wholesale contract is identified as long-term firm is entirely based  
4 on the length of its term. Consistent with previous treatment, the Company  
5 identifies contracts with terms greater than one year by name. Short-term firm  
6 contracts are grouped by delivery point. If a short-term firm contract has flexibility  
7 as described for long-term firm contracts, it will be dispatched using the  
8 appropriate archetype and listed individually with the long-term contracts. Hourly  
9 contract energy dispatch is used in the Dispatch logic to determine the  
10 requirements for thermal generation and system balancing transactions.

11 **Reserve Requirement in Pre-Dispatch**

12 **Q. Please describe the reserve requirement for the Company's system.**

13 A. The Western Electricity Coordinating Council (WECC) and the North American  
14 Electric Reliability Council (NERC) set the standards for reserves. All companies  
15 with generation are required to maintain Operating Reserves, which comprise two  
16 components – Regulating Reserve and Contingency Reserve. The Company must  
17 carry contingency reserves to meet its most severe single contingency (MSSC) or  
18 5 percent for operating hydro and wind resources and 7 percent for operating  
19 thermal resources, whichever is greater. A minimum of one-half of these reserves  
20 must be spinning. Units that hold spinning reserves are units that are under control  
21 of the control area. The remainder (ready reserves) must be available within a 10-  
22 minute period. NERC and WECC require companies with generation to carry  
23 spinning reserves to protect the WECC system from cascading loss of generation

1 or transmission lines, uncontrolled separation, and interruption of customer  
2 service.

3 Regulating Reserve is an amount of Spinning Reserve immediately  
4 responsive to automatic generation control (AGC) to provide sufficient regulating  
5 margin to allow the control area to meet NERC's Control Performance Criteria.

6 **Q. How does the model implement the operating reserve requirement?**

7 A. The model calculates operating reserve requirements (both regulating reserve and  
8 contingency reserve) for the Company's East and West control areas. The total  
9 contingency reserve requirement is 5 percent of dispatched hydro and wind, plus  
10 7 percent of committed available thermal resources for the hour, which includes  
11 both Company-owned resources and long-term firm purchase and sales contracts  
12 that contribute to the reserve requirement. Spinning reserve is one half of the total  
13 contingency reserve requirement. In GRID, regulating margin is added to the  
14 spinning reserve requirement. Regulating margin is the same in nature as spinning  
15 reserve but it is used for following changes in net system load within the hour.

16 **Q. How does the model satisfy reserve requirements?**

17 A. Reserves are met first with unused hydro capability, then by backing down thermal  
18 units on a descending variable cost basis. Spinning reserve is satisfied before the  
19 ready reserve requirement. For each control area, spinning reserve requirement is  
20 fulfilled using hydro resources and thermal units that are equipped with governor  
21 control. The ready reserve requirement is met using purchase contracts for  
22 operating reserves, uncommitted quick start units, the remaining unused hydro  
23 capability, and by backing down thermal units. The allocated hourly operating

1 reserve requirement to the generating units is used in the Dispatch logic to  
2 determine the energy available from the resources and the level of the system  
3 balancing market transactions.

4 **Q. What is an “uncommitted quick start unit”?**

5 A. As noted above, ready reserves must be available within a 10-minute period. A  
6 quick start unit is a unit that can be synchronized with the transmission grid and  
7 can be at capacity within the 10-minute requirement. If a gas supply is available  
8 and the units are not otherwise dispatched, the Gadsby CT units and the West  
9 Valley units meet this requirement.

10 **Q. Are the operating reserves for the two control areas independent of each  
11 other?**

12 A. Yes, with one exception for spinning reserves. The dynamic overlay component  
13 of the Revised Transmission Services Agreement with Idaho Power allows the  
14 Company to utilize the reserve capability of the Company’s West side hydro  
15 system in the East side control area. Up to 100 MW of East control area spinning  
16 reserves can be met from resources in the West control area.

17 **Q. What is the impact of reserve requirement on resource generating  
18 capability?**

19 A. There is no impact on hydro generation, since the amount of reserves allocated to  
20 hydro resources are based on the difference between their maximum dependable  
21 capability and the dispatched energy. However, if a thermal unit is designated to  
22 hold reserves, its hourly generation will be limited to no more than its capability  
23 minus the amount of reserves it is holding.



1 **Q. Does the GRID model capture the regulating margin associated with wind**  
2 **generation?**

3 A. No. The current version of GRID does not capture the regulating margin  
4 requirements associated with the Company's ever increasing portfolio of wind  
5 resources. Therefore, GRID calculated requirements are conservative.

6 **GRID Model Inputs**

7 **Q. Please explain the inputs that go into the model.**

8 A. Inputs used in GRID include retail loads, thermal plant data, hydroelectric  
9 generation data, firm wholesale sales, firm wholesale purchases, firm wheeling  
10 expenses, system balancing wholesale sales and purchase market data, and  
11 transmission constraints.

12 **Q. Please describe the retail load that is used in the model.**

13 A. The retail load represents the historical normalized hourly firm retail load that the  
14 Company served within all of its jurisdictions for the twelve-month period ending  
15 December 31, 2006. This load is modeled based on the location of the load and  
16 transmission constraints between generation resources to load centers.

17 **Q. Please describe the thermal plant inputs.**

18 A. The amount of energy available from each thermal unit and the unit cost of the  
19 energy are needed to calculate net power costs. To determine the amount of  
20 energy available, the Company averages for each unit four years of historical  
21 outage rates and maintenance. The heat rate for each unit is determined by using a  
22 four-year average of historical burn rate data. By using four-year averages to  
23 calculate outages, maintenance and heat rate data, annual fluctuations in unit

1 operation and performance are smoothed. For this filing, the 48-month period  
2 ending December 2006 is used. Other thermal plant data includes unit capacity,  
3 minimum generation level, minimum up/down time, fuel cost, and startup cost.

4 **Q. Are there any exceptions to the four-year average calculation?**

5 A. Yes. Some plants have not been in service for the entire four year period. For  
6 those plants, the Company uses the manufacturer's expected value for the missing  
7 months to produce a weighted average value of the known and theoretical rates.

8 **Q. Please describe the hydroelectric generation input data.**

9 A. The Company uses the output from the VISTA hydro regulation model for  
10 GRID's hydroelectric generation input data. The Company uses three sets of  
11 expected generation from VISTA. The utilization of three sets of expected  
12 generation is consistent with the hydro modeling in Docket PAC-E-06-04. The  
13 VISTA model is described in more detail later in my testimony.

14 **Q. Does the Company use other hydro generation inputs?**

15 A. Yes. Other parameters for the hydro generation logic include maximum  
16 capability, minimum run requirements, ramping restrictions, shaping capability,  
17 and reserve carrying capability of the projects.

18 **Q. Please describe the input data for firm wholesale sales and purchases.**

19 A. The data for firm wholesale sales and purchases are based on contracts to which  
20 the Company is a party. Each contract specifies the basis for quantity and price.  
21 The contract may specify an exact quantity of capacity and energy or a range  
22 bounded by a maximum and minimum amount, or it may be based on the actual  
23 operation of a specific facility. Prices may also be specifically stated, may refer to

1 a rate schedule or a market index (such as California Oregon Border (COB), Mid-  
2 Columbia (Mid-C) or Palo Verde (PV)), or may be based on some type of  
3 formula. The long-term firm contracts are modeled individually, and the short-  
4 term firm contracts are grouped based on general delivery points. The contracts  
5 with flexibility are dispatched against hourly market prices so that they are  
6 optimized from the point of view of the holder of the call/put.

7 **Q. Please describe the input data for wheeling expenses and transmission**  
8 **capability.**

9 A. Firm wheeling expense is based on the wheeling expense for the 12 month  
10 historic period ending December 2006, adjusted for known contract changes in  
11 the proforma period. Firm transmission rights between transmission areas in the  
12 GRID topology are based on the Company's merchant function contracts with the  
13 Company's transmission function and contracts with other parties. The limited  
14 additional transmission to which the Company may have access is based on the  
15 experience of the Company's commercial and trading department. An example  
16 would be the day ahead firm transmission that the Company historically  
17 purchases on Path "C."

18 **Q. Please describe the system balancing wholesale sales and purchases input**  
19 **assumptions.**

20 A. The GRID model uses four liquid market points to balance and optimize the  
21 system. The four wholesale markets are at Mid-C, COB, Four Corners, and Palo  
22 Verde. Subject to the constraints of the system and the economics of potential  
23 transactions, the model makes both system balancing sales and purchases at these

1 markets. The input data regarding wholesale markets include market price and  
2 market size.

3 **Q. What market prices are used in the net power cost calculation?**

4 A. The market prices for the system balancing wholesale sales and purchases at four  
5 liquid markets are from the Company's December 31, 2006 Official Forward  
6 Price Forecast for the January to March 2007 portion of the normalized test year  
7 and the Company's March 31, 2007 Official Forward Price Forecast for the April  
8 to December 2007 portion of the normalized test year, shaped into hourly prices.  
9 The market price hourly scalars are developed by the Company's commercial and  
10 trading department based on historical hourly data since 1996. Separate scalars  
11 are developed for on-peak and off-peak periods and for different market hubs to  
12 correspond to the categories of the monthly forward prices. Before the  
13 determination of the scalar, the historical hourly data are adjusted to synchronize  
14 the weekdays, weekends and holidays, and to remove extreme high and low  
15 historical prices. As such, the scalars represent the expected relative hourly price  
16 to the average price forecast for a month. The hourly prices for the test period are  
17 then calculated as the product of the scalar for the hour and the corresponding  
18 monthly price.

19 **Normalization**

20 **Q. Please explain what is meant by normalization and how it applies to the**  
21 **production cost model for historic test years.**

22 A. Normalization is the process of modifying actual test year data by removing  
23 known abnormalities and making adjustments for known changes. Normalization

1 produces test year results that are representative of expected conditions. The  
2 following are examples of the normalization of actual test period results:

- 3 • Owned and purchased hydroelectric generation is normalized by running the  
4 production cost model for each of the 3 different sets of hydro generation. The  
5 resultant 3 sets of thermal generation, system balancing sales and purchases,  
6 and hydroelectric generation are then averaged.
- 7 • As previously explained, normalized thermal availability is based on a four-  
8 year average.
- 9 • Wholesale market prices are updated to reflect expected prices during the  
10 normalized period.
- 11 • Long-term firm wholesale sales and purchase contracts are dispatched based  
12 on the normalized wholesale market prices and known changes in the  
13 contracts.
- 14 • Wheeling expense is adjusted for known contractual changes.
- 15 • System load net of special sales is adjusted to reflect loads that would have  
16 occurred under normal temperature conditions.

17 **Q. Please explain why the regulatory commissions and the utilities of the Pacific**  
18 **Northwest have adopted the use of production cost studies that employ**  
19 **historical water conditions for normalization.**

20 **A. In any hydroelectric-oriented utility system, water supply is one of the major**  
21 **variables affecting power supply. The operation of the thermal electric resources,**  
22 **both within and outside the Pacific Northwest, is directly affected by water**  
23 **conditions within the Pacific Northwest. During periods when the stream flows are**

1 at their lowest, it is necessary for utilities to operate their thermal electric resources  
2 at a higher level or purchase more from the market, thereby experiencing relatively  
3 high operating expenses. Conversely, under conditions of high stream flows,  
4 excess hydroelectric production may be used to reduce generation at the more  
5 expensive thermal electric plants, which in turn results in lower operating expenses  
6 for some utilities and an increase in the revenues of other utilities, or any  
7 combination thereof. No one water condition can be used to simulate all the  
8 variables that are met under normal operating conditions. Utilities and regulatory  
9 commissions have therefore adopted production cost analyses that simulate the  
10 operation of the entire system using historical water conditions, as being  
11 representative of what can reasonably be expected to occur under normal  
12 conditions.

### 13 **VISTA Model**

14 **Q. What is the VISTA model?**

15 **A.** The Company uses the VISTA Decision Support System (DSS) developed by  
16 Synexus Global of Niagara Falls, Canada as its hydro optimization model. The  
17 VISTA model is designed to maximize the value of the hydroelectric resources  
18 for ratemaking purposes by optimizing the operation of hydroelectric facilities  
19 against a projected stream of market prices. The market price used in the VISTA  
20 model are the same prices used to produce the net power costs, namely the  
21 Company's December 31, 2006 Official Forward Price Forecast.

22 VISTA uses an hourly linear program to define the system configuration  
23 and the environmental, political, and biological requirements for that system. The

1 input to the VISTA model is historical stream flow data, plant/storage  
2 characteristics, license requirements, and market prices. The output of the VISTA  
3 model is the expected generation subject to the constraints described above.

4 **Q. Does the Company's use of the VISTA model in this general rate case differ**  
5 **from its use in other Company activities?**

6 A. No. The physical project data, constraint description, and historical stream flows  
7 used in the VISTA model in the preparation of hydro generation for use in this  
8 filing are exactly the same data used by the Company's operations planning group  
9 for short term planning, the Company's integrated resource planning process, and  
10 the filings listed above.

11 **Q. Do other utilities use the VISTA DSS model?**

12 A. The VISTA DSS model is used by a growing number of other energy companies  
13 including the Bonneville Power Administration (BPA).

14 **Q. In previous cases, hydroelectric generation was normalized by using**  
15 **historical water data. Is that still true with the VISTA model?**

16 A. Yes. The period of historical data varies by plant. As explained later in my  
17 testimony, the Mid-Columbia projects use seventy adjusted water years beginning  
18 with water year 1928/29. The Company's large plant data begins in the 1958-1963  
19 range. The Company's small plant data begins in the 1978-1989 range.

20 **Q. Please describe the VISTA model inputs.**

21 A. The VISTA model input data come from a variety of sources, which are separated  
22 into the following three groups: Company-owned plants without operable  
23 storage, Company-owned plants with operable storage, and Mid-Columbia

1 contracts.

2 The Company owns a large number of small hydroelectric plants scattered  
3 across its system. These projects have no appreciable storage ponds and are  
4 operated as run-of-river projects; *i.e.*, flow in equals flow out. For these plants  
5 “normalized generation” is based on a statistical evaluation of historical  
6 generation adjusted for scheduled maintenance.

7 The Company’s larger projects (Lewis River, Klamath River, and Umpqua  
8 River) have a range of possible generation that can be modified operationally by  
9 effective use of storage reservoirs. For these projects, the Company feeds the  
10 historical stream flow data through its optimization model, VISTA, to create a set  
11 of generation possibilities that reflect the current capability of the physical plant,  
12 the operating requirements of the current license agreements, as well as the  
13 current energy market price projections.

14 For the Lewis and Klamath Rivers, the stream flows used as inputs to the  
15 VISTA model are the flows that have been recorded by the Company at each of  
16 the projects. In most cases the flows, using a simple continuity of water equation  
17 where  $\text{Inflow} = \text{Outflow} + \text{Change in Storage}$ , are used to develop generation  
18 levels.

19 For the Umpqua River, the inflow data was reconstructed by piecing  
20 together a variety of historical data sources. The U.S. Geological Survey gauge  
21 data at Copeland (the outflow of the entire project) was used to true up the  
22 previously recorded flows developed using the continuity equation described  
23 above.



1           The Company's Mid-Columbia contract energy is determined by using  
2 VISTA to optimize the operations of the of the six hydro electric facilities below  
3 the Chief Joseph dam. Estimates of Mid-Columbia generation are complicated by  
4 the fact that this section of the river is subject to river flows regulated by the many  
5 large projects that are located upstream. The Company's Mid-Columbia  
6 generation is based on the regulated stream resulting from 70 years of "modified"  
7 stream flow conditions.

8           The modified stream flows are the flows developed by the Bonneville  
9 Power Administration by determining the natural stream flow for the period of  
10 record and then modifying the historical data to reflect the year-2000 level of  
11 irrigation and development in the Columbia basin. [*2000 Level Modified*  
12 *Streamflow, 1928-1999*; Bonneville Power Administration. May 2004.] These  
13 modified flows are used by the Pacific Northwest Power Pool to model the  
14 operation (regulation) of the entire Columbia Basin as it exists today. There are  
15 many variations of the Columbia River operations model results. We are using the  
16 "PNCA Headwater Payments Regulation 2004-05" file, also known as "The 2005  
17 70 year Reg" file, completed in July 2005 for hydro conditions that actually  
18 occurred for the period 1928 through 1997. Thus, the inflows to the Mid-  
19 Columbia projects are the result of extensive modeling that reflects the current  
20 operations and constraints of the Columbia River. These stream flow data are the  
21 most current information available to the Company and serve as an input to the  
22 VISTA model.

23           The modeled discharge of the Grand Coulee Reservoir becomes the source

1 of inflow data to the Company's model of the Mid-Columbia River generation. As  
2 in the case of the Company's owned large plants, the energy production resulting  
3 from the set of stream flows is analyzed statistically to produce a set of  
4 probability curves or exceedence levels for each group/week.

5 In the above processes, VISTA works on five groups of hours within a  
6 week. The results are defined as exceedence level statistics for each week.

7 **Q. Is the input of hydro generation located outside of the Northwest modeled in**  
8 **the same manner as the Pacific Northwest hydro generation?**

9 A. Yes. Using the VISTA model, the input of hydro generation located in Utah and  
10 Southeast Idaho is calculated in the same manner as the Pacific Northwest hydro  
11 generation.

12 **Q. Please describe the VISTA model's output.**

13 A. The VISTA model calculates the probability of achieving a level of generation.  
14 The model output is expressed in terms of "exceedence" levels. Each exceedence  
15 level represents the probability of generation exceeding a given level of  
16 generation. The number of output exceedence levels is an input parameter. For  
17 example, the user can ask for a set of three exceedence levels – 25 representing a  
18 wet condition, 50 representing the median condition, and 75 representing a dry  
19 condition. The 25-50-75 exceedence levels are the typical output that the  
20 Company's Operations Planning Group uses in its studies. This filing also  
21 incorporates these exceedence levels for normalization.

